

# Summary Financial Budget 2007/2008



**CYNGOR**

***Sir Ddinbych***

***Denbighshire***

**COUNTY COUNCIL**

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## INTRODUCTION

The purpose of this Budget Book is to highlight to Members, Officers and other interested parties, how Denbighshire County Council proposes to spend its Revenue and Capital budgets. The Best Value Accounting Code of Practice requires Local Authorities to present service budget information on a total cost basis. This would require service budgets to include not only direct costs, but also capital financing and support costs. The information presented in this booklet provides details of the direct costs of services which are under the control of budget holders. Presentation in this format is designed to make the information easier for readers to understand.

### **This Year's Revenue Budget (2007/08)**

The County Council has set a gross revenue budget for 2007/08 of £245.4m. The Council will generate £85.8m in fees, charges, housing rents, specific grants and other income, leaving a net revenue budget of £159.6m to be met from the Welsh Assembly Government and Council Tax payers.

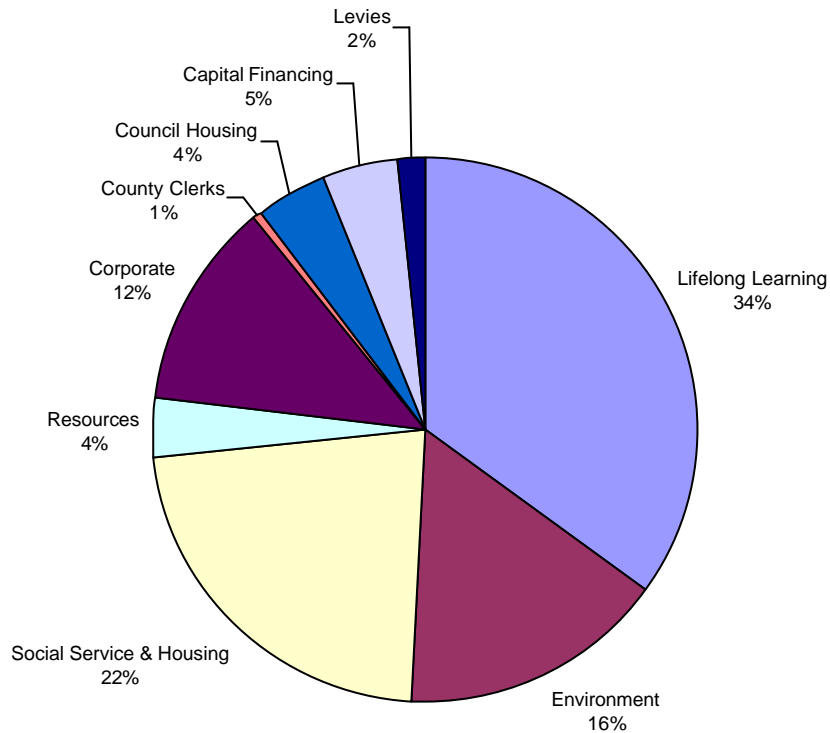
The Council spends its budget on a large number of services. The main part of this Budget Book details what will be spent within each of the four Directorates:

- Lifelong Learning
- Environment
- Social Services & Housing
- Resources

There is also a central budget for County Clerk's, Corporate, Benefits (Council Tax and Housing), Levies and Capital Financing. Details of these items are shown at the back of the budget book. The chart over page shows a summary of how that expenditure is allocated.

The Council also owns and manages around 3,500 dwellings. The budget for this is not included in the Social Services and Housing Directorate's budget and is shown separately in the budget. (See the section on Housing)

### 2007/08 Gross Revenue Budget



The Council gets its funding from the following sources:

#### **Revenue Support Grant – £102.1 m**

The Welsh Assembly Government (WAG) determines each year how much it thinks a Council should spend on its services and makes an assumption on the level of other income a Council will receive. A formula then distributes its budget to all councils in the form of the Revenue Support Grant. The Council has no control over how much it will receive.

#### **National Non Domestic Rates – £23.3m**

This is the contribution that local businesses make to local services. The amount paid is determined by multiplying the value of a business property by a discount factor. The amount the Council receives is different from the amount businesses pay as all the income is received by the Welsh Assembly Government and re-allocated on a formula basis. The Council neither has control over how much is charged to businesses nor how much it receives from WAG.

#### **Council Tax – £33.8m**

Once the Council has decided on its priorities, and all other funding streams have been announced, the balance of its expenditure is funded through the Council Tax.

### **Fees and Other Income – £31.3m**

These range from planning fees to entrance fees for swimming pools. They form an important part of the Council's income. The Council carefully considers all of its fees to ensure that they are in line with what the law says we can or cannot do; that they comply with Council policies (to ensure people are not disadvantaged because they can't afford to pay); and also to ensure we secure value for money and cover the costs of providing certain services. There are also a number of non-specific grants included in this figure.

### **Specific Grants – £22.0m**

To ensure that national policies are delivered at a local level, both the Welsh Assembly Government and the UK Government allocate grants to specific services. The Council has very limited control over how much it receives and how it can be spent.

### **Benefits – £22.2m**

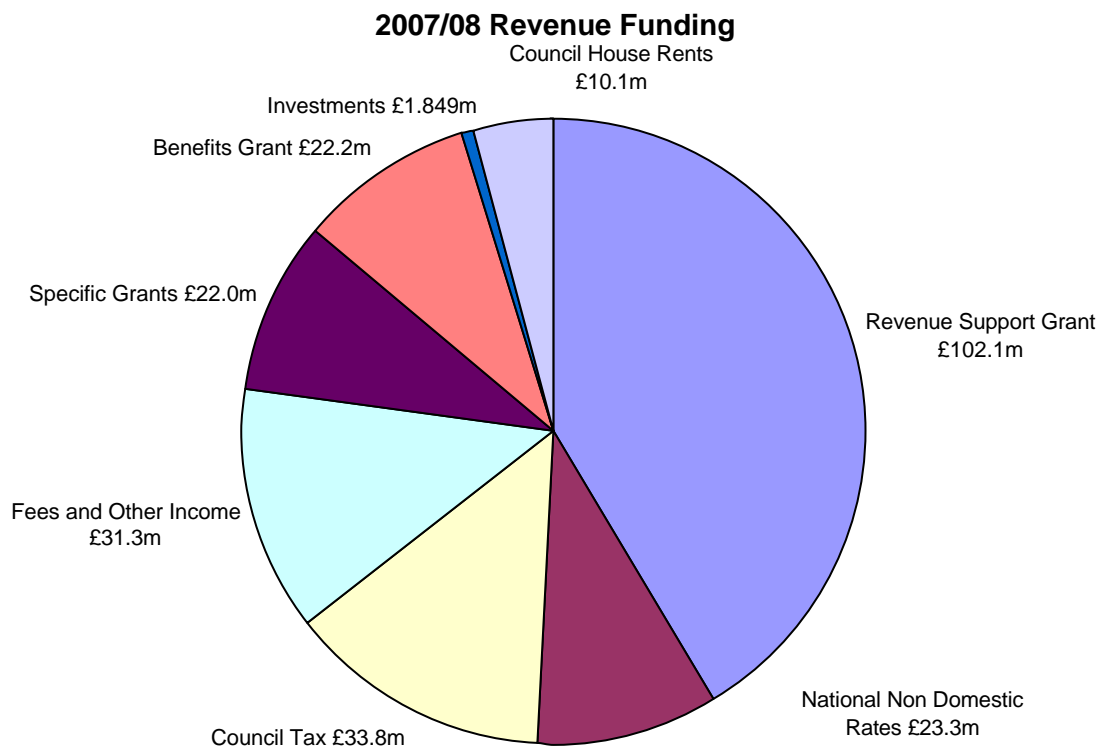
The Council pays out around £22.2m each year in Council Tax and Housing benefits to residents of Denbighshire. The cost of this is almost entirely funded through government grants.

### **Investments - £1.849m**

The Council invests surplus cash with a number of institutions to ensure it earns a high rate of return while minimising the risks to the Council.

### **Council House Rents – £10.1m**

The Council's Housing Department must be fully self-financing and its rental income pays for the management and maintenance of the housing stock.



## 2007/08 Net Budget

The 2007/08 Net budget is what the Council needs to fund from Council Tax, Business Rates and the Revenue Support Grant. It has been calculated by:

|   | <b>£000</b>    |
|---|----------------|
| <b>Amended 2006/07 Base Budget</b>      | <b>151,949</b> |
| Inflation and other committed increases | 4,180          |
| Changes in method of funding            | 165            |
| Assembly Support for service pressures  | 812            |
| Further service pressures               | 4,825          |
| Targeted efficiency savings             | (2,352)        |
| <b>Budget 2007/08</b>                   | <b>159,579</b> |

### (i) Inflation

An allowance has been made to cover inflation for pay awards, price increases and income. There have been significant inflationary pressures on fuel and energy costs.

### (ii) Balances

The Council has built up general balances to £6.798m at 31 March 2007, as well as a prudent level of specific reserves. There is no budgeted contribution to balances this year.

### (iii) Efficiencies

As part of the Welsh Assembly Government's 'Making the Connections' efficiency agenda, WAG has top-sliced 1% from the Council's funding. This is approximately £1.5m. It is assumed that the Council will be able to absorb this loss through more efficient practices such as better procurement, collaborative working and the increased use of technology without any effect on services.

Each Directorate has been set targets for efficiency savings. These savings are in addition to other cash savings to offset budget pressures.

## Council Tax 2007/08

This year Members agreed a Council Tax increase of 3.5%, which is one of the lowest increases in Wales in 2007/08.

Council Tax payable for each property band for services provided by Denbighshire County Council are detailed below:

| <b>Tax Band</b> | <b>Council Tax<br/>2006/07</b> | <b>Council Tax<br/>2007/08</b> |
|-----------------|--------------------------------|--------------------------------|
| A               | £587.99                        | £608.69                        |
| B               | £685.99                        | £710.14                        |
| C               | £783.99                        | £811.59                        |
| D               | £881.99                        | £913.04                        |
| E               | £1,077.98                      | £1,115.94                      |
| F               | £1,273.99                      | £1,318.84                      |
| G               | £1,469.98                      | £1,521.73                      |
| H               | £1,763.98                      | £1,826.08                      |
| I               | £2,057.97                      | £2,130.43                      |

## Housing

The Council has two roles in housing. The first is a statutory role to address homelessness in the County. The second is as the landlord of the Council's housing stock of approximately 3,500 dwellings. While the homelessness budget is included in the Council's general fund, the housing stock has to be budgeted for separately.

The budget for the housing stock is held in the Housing Revenue Account (HRA). By law this must be kept completely separate from other services. Council Tax cannot be used to fund any HRA expenditure nor can housing rents be used for anything other than housing services. This year it will spend £10.1m. It is funded by housing rents of £9.6m, garage rents of £0.1m and other small funding sources of £0.4m.

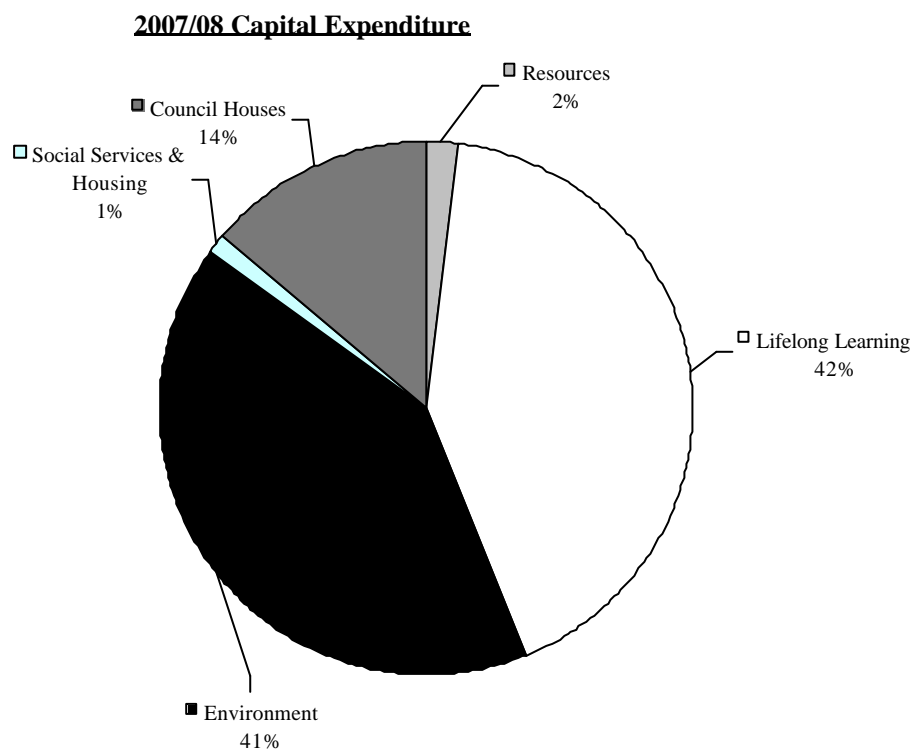
## Capital Plan 2007/08

The Council has to account for its investment in its fixed assets separately from the day to day running of the organisation.

Capital projects include schemes such as the improvement of highways, refurbishment of buildings, purchase of major IT equipment, purchase of vehicles etc

Each year it produces a 3 year capital plan that details where it is likely to spend its funds. The Capital Plan for 2007/08 to 2009/10 was agreed by Council at its meeting of 17 April 2007.

For 2007/08 the Council has revised its capital prioritisation process. This will ensure that all projects to be funded from the capital plan will have been fully appraised and scored against the Council's stated objectives and priorities. Total expenditure of £49m on general fund services plus £7.7m on Housing Revenue Account Schemes is expected to be incurred in 2007/08, split as follows:



The Capital Plan is funded through a number of sources:

### **General Funding - £9.4m**

- **Supported Borrowing - £5.8m**

This is where the Assembly gives the Council funding to pay for the interest costs of borrowing to invest in assets. In 2007/08 the Assembly will provide support to Denbighshire for new borrowing of £5.825m, an increase of £0.049m when compared with the 2006/07 settlement.

- **General Grant - £3.6m**

This is a grant from the Assembly that can be spent on any capital schemes that the Council decides is a priority. In 2007/08 that grant will be £3.623m which includes £1.891m brought forward from last year.

### **Unsupported Borrowing / Prudential Borrowing- £21m**

This is when the Council identifies money that will be used to pay for the costs of borrowing. Under the Prudential Borrowing Code of Practice this is subject to self imposed limits and indicators. Part of this year's increase in Council Tax is to fund £4m of increased investment targeted at priority services. The Housing Business Plan also requires around £5m additional borrowing to help it achieve the Decent Homes target date, and this borrowing will be financed through housing rents.

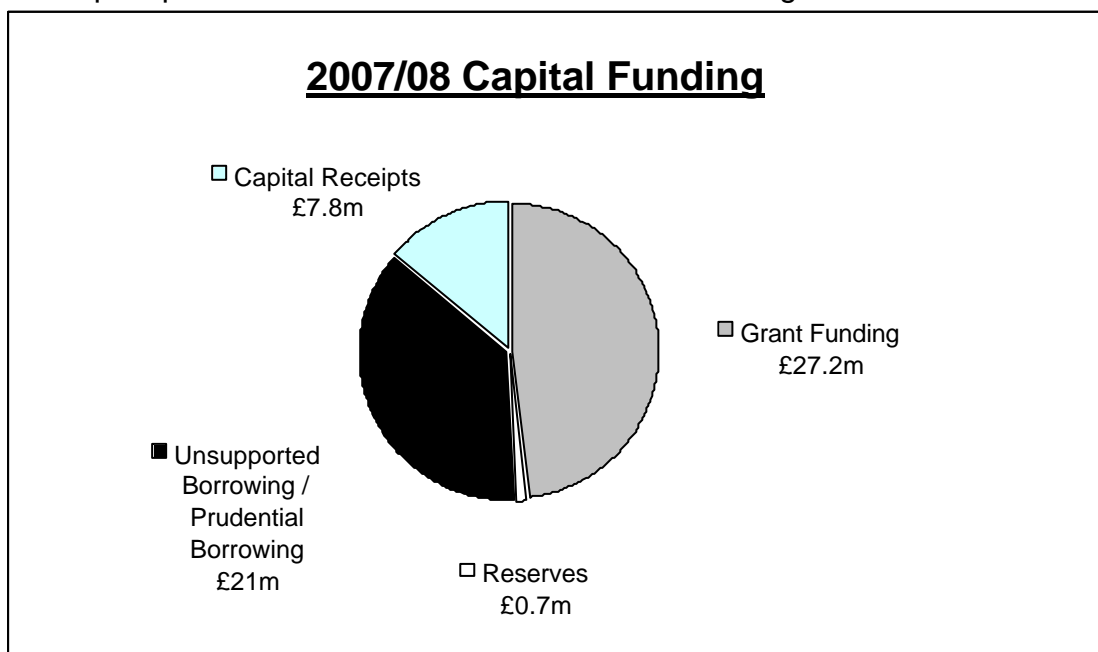
### **Special Funding - £27.2m**

These are grants that can only be used for one project or programme. The main grants are provided by various government departments, the European Union and Lottery funds.

### **Capital Receipts - £7.4m**

When an asset is sold, the money we receive is a capital receipt. It can only be used to pay for further capital work or to pay off debt. The 2007/08 programme will be partly funded through unspent receipts from assets already sold in previous years and from new receipts from sales undertaken during the year.

The capital plan is shown in detail at the end of the budget book.





## **Future Years**

Currently the Council is informed each November of its likely funding for the following year. This leaves a relatively short time to agree the budget and set the Council Tax in March.

The Assembly Government has recently launched a consultation exercise on 3-year settlements which, if implemented, will allow the Council to plan its finances in a more strategic way. This may affect the way in which the budget is considered, prepared and reported.

The Council is subject to a number of significant external pressures that will affect this budget and future years. During 2007/08 it is likely the bulk of the 'Single Status' and 'Equal Pay' discussions will be concluded. This will leave the Council with ongoing increased pay requirements. At the same time the Council is expected to be able to demonstrate increased efficiency with the Assembly Government reducing its funding by 1% each year for the next 3 years.

The Council is also reviewing opportunities for more collaborative working with other North Wales Councils and public bodies which will impact on what the Council spends on its services, and whether it actually continues to deliver the same services as now.

## **Conclusion**

The Council continues to adapt to an environment that is constantly changing and deal with the additional requirements placed on it through new legislation and initiatives. This causes significant financial pressure and means that officers and members have to continually seek efficiencies and savings while delivering the best possible services.

The Government's efficiency agenda and a general tightening on public expenditure mean that this will continue for some time.

The co-operation and hard work of officers and members in preparing the budget is gratefully acknowledged.

**ALAN EVANS**  
**CORPORATE DIRECTOR: RESOURCES**

**DENBIGHSHIRE COUNTY COUNCIL  
SUMMARY FINANCIAL BUDGET**

| 2006/07        |                 |                                       | 2007/08                      |                |                            |
|----------------|-----------------|---------------------------------------|------------------------------|----------------|----------------------------|
| Budget<br>£000 | Actuals<br>£000 |                                       | Gross<br>Expenditure<br>£000 | Income<br>£000 | Net<br>Expenditure<br>£000 |
| 68,238         | 67,085          | Lifelong Learning                     | 86,086                       | 15,680         | 70,406                     |
| 21,139         | 21,832          | Environment                           | 38,514                       | 16,759         | 21,755                     |
| 35,857         | 34,232          | Social Services and Housing           | 55,033                       | 16,966         | 38,067                     |
| 6,151          | 5,865           | Resources                             | 9,443                        | 2,894          | 6,549                      |
| 1,266          | 1,287           | County Clerks                         | 1,780                        | 393            | 1,387                      |
| 4,093          | 4,240           | Corporate                             | 29,296                       | 23,059         | 6,237                      |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| 136,744        | 134,541         |                                       | 220,152                      | 75,751         | 144,401                    |
| 11,020         | 10,170          | Capital Financing                     | 10,965                       |                | 10,965                     |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| 147,764        | 144,711         |                                       | 231,117                      | 75,751         | 155,366                    |
| 4,185          | 4,184           | Levies                                | 4,212                        |                | 4,212                      |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| 151,949        | 148,895         |                                       | 235,329                      | 75,751         | 159,579                    |
|                | 2,972           | Contribution to / (from) balances     |                              |                |                            |
|                | 703             | Contribution to reserves              |                              |                |                            |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| <b>152,018</b> | <b>152,570</b>  | <b>Total General Fund Expenditure</b> | <b>235,329</b>               | <b>75,751</b>  | <b>159,579</b>             |
| 0              | 0               | <b>Total HRA</b>                      | 10,100                       | 10,100         | 0                          |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| <b>152,018</b> | <b>152,570</b>  | <b>GRAND TOTAL</b>                    | <b>245,429</b>               | <b>85,851</b>  | <b>159,579</b>             |
|                |                 |                                       |                              |                |                            |
|                |                 | <b>To be financed by:</b>             |                              |                |                            |
| 97,945         | 97,945          | Revenue Support Grant                 |                              |                | 102,088                    |
| 21,422         | 21,422          | Business Ratepayers                   |                              |                | 23,267                     |
| 32,196         | 32,818          | Council Taxpayers                     |                              |                | 33,755                     |
| 386            | 385             | Other Grants                          |                              |                | 469                        |
| <hr/>          | <hr/>           |                                       | <hr/>                        | <hr/>          | <hr/>                      |
| <b>151,949</b> | <b>152,570</b>  | <b>Total General Fund Income</b>      |                              |                | <b>159,579</b>             |

# LIFELONG LEARNING DIRECTORATE

## SUMMARY FINANCIAL BUDGET

### Introduction

The Lifelong Learning Directorate comprises Education Services; Countryside and Leisure; Tourism, Heritage & Culture; Corporate Services and Strategy & Resources. To enable these services to be delivered effectively, the Directorate relies on its vast asset portfolio that includes 52 Primary Schools, 8 Secondary Schools 2 Special Schools, 7 Leisure Centres, 4 Museums/Heritage Attractions, 8 Libraries and 4 Theatres/Arts Venues.

### Key Priorities

Education Services have 8 priorities for the years 2006–2009 comprising:

- Supporting and challenging schools to raise standards in order to increase the percentage of pupils achieving the expected levels of attainment in KS2 – KS4
- Review services for pupils with Special Educational Needs (SEN) and maintain strict monitoring of SEN expenditure
- Retain key staff within the Inclusive Learning Department
- Monitor the implementation of the Workload Agreement in Denbighshire schools
- Manage the provision of two special schools effectively
- Increase the attendance rates in two Secondary schools in Rhyl
- Improve the provision for post-16 education
- Reduce the number of permanent and fixed term exclusions

Countryside & Leisure and Tourism, Heritage & Culture have 6 themes for the years 2005 – 2008 to help achieve their vision of promoting these services in Denbighshire:

- Opening Doors
- Learning for Life
- Opportunities for All
- Working With and Through Others
- Striving for the Best
- Delivering the Vision

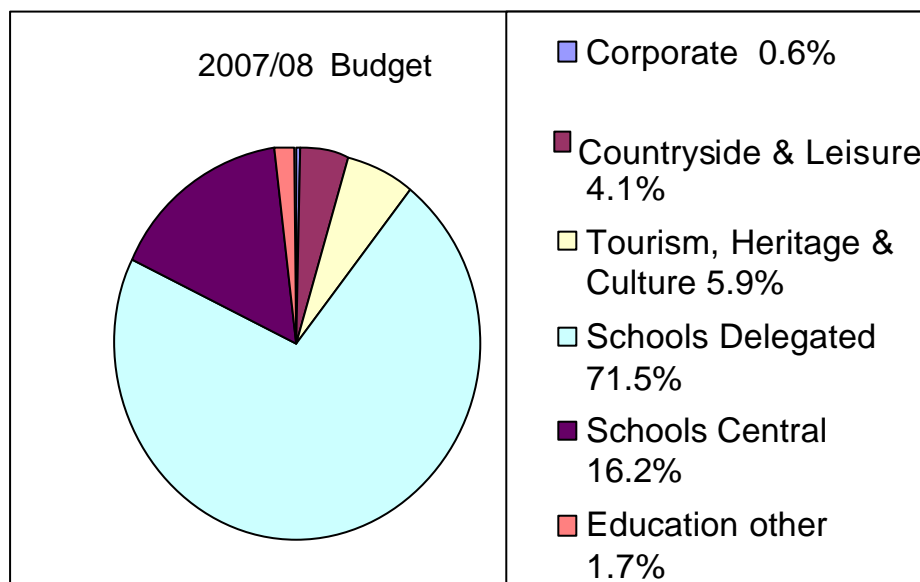
## Planned Projects

The coming twelve months will be an exciting time for the Directorate as there are several high profile projects happening that will enhance and promote living and visiting Denbighshire:

- Transforming Ruthin Craft Centre into the national centre for contemporary and applied arts
- Rebuild the Scala Cinema and Arts Centre in Prestatyn to provide a new community focus and an improved quality of life for local people
- The development of Community Learning Centres providing accessible learning to local communities
- The development of a new Primary School in Prestatyn

## Directorate Budget 2007/08

The budget for the year for the Directorate is £70,406,353 broken down as follows:



The 2007/08 budget represents an increase of 13.4% from last year; however, this includes the transfer of the Tourism budget from the Environment Directorate. Additional funding has been made available this year in targeted pressure areas e.g. School Transport and School Meals. In addition significant additional funding has been made available for Secondary Schools.

The main changes from the 2006/07 budget to this year are indicated below:

| <b>2006/07 Budget</b>   | <b>£000</b>   |
|---|---------------|
|   | <b>68,238</b> |
| Inflation   | 1,816         |
| Specific WAG Funding (School Improvement, SEN, School Councils) | 390           |
| School Meals  | 150           |
| Tim Data  | 60            |
| School & College Transport                                      | 100           |
| Schools Revenue Budgets   | 717           |
| Other growth/bids   | 228           |
| Transfers in  | 348           |
| Transfers out   | (1,201)       |
| Efficiencies (see below)  | (282)         |
| Other savings   | (158)         |
| <b>2007/08 Budget</b>   | <b>70,406</b> |

### **Efficiencies**

The target for efficiency savings for the year is £282k. The Directorate is continually looking to improve efficiency and looking at new and innovative ways of working. This will be achieved in the following areas:

|  | <b>£000</b> |
|--|-------------|
| Schools                                  | 100         |
| Alternative Service Delivery Options     | 32          |
| Vacancy & staff management/restructuring | 73          |
| Review of Contracts                      | 10          |
| Introduce new fees & charges             | 58          |
| Other                                    | 9           |
| <b>Total</b>                             | <b>282</b>  |

## **LIFELONG LEARNING BUDGET SUMMARY**

|                                | <b>GROSS<br/>EXPENDITURE</b> | <b>INCOME</b>       | <b>NET BUDGET</b> |
|--------------------------------|------------------------------|---------------------|-------------------|
|                                | <b>£</b>                     | <b>£</b>            | <b>£</b>          |
| Arts & Cultural Attractions    | 3,301,178                    | (1,618,024)         | 1,683,154         |
| Tourism, Heritage & Culture    | 111,961                      | (10)                | 111,951           |
| Corporate Services             | 434,152                      | (47,496)            | 386,656           |
| Countryside                    | 1,165,516                    | (695,222)           | 470,294           |
| School Funds Delegated         | 54,919,860                   | (4,575,442)         | 50,344,418        |
| School Funds Held Centrally    | 16,319,935                   | (4,915,063)         | 11,414,872        |
| Library & Information Services | 2,077,106                    | (168,221)           | 1,908,885         |
| Countryside, Leisure Support   | 88,066                       | (47)                | 88,019            |
| Leisure Services               | 5,069,947                    | (2,717,529)         | 2,352,418         |
| Non School Funding             | 2,102,364                    | (905,077)           | 1,187,287         |
| Tourism                        | 495,787                      | (37,388)            | 458,399           |
|                                | <b>86,085,872</b>            | <b>(15,679,519)</b> | <b>70,406,353</b> |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

### **ARTS & CULTURAL ATTRACTIONS**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Archives                                     | 200,964          | 237,730          | 243,629          |
| Heritage                                     | 219,853          | 196,566          | 201,505          |
| Arts   | 137,379          | 140,372          | 142,410          |
| Other Culture                                | 339,504          | 305,987          | 304,966          |
| Education                                    | 494              | 1,471            | 1,501            |
| Royal International Pavilion                 | 156,200          | 234,071          | 229,808          |
| Llangollen International Eisteddfod          | 72,884           | 19,557           | 13,956           |
| Pavilion Theatre                             | 527,092          | 534,806          | 545,379          |
| <b>TOTAL ARTS &amp; CULTURAL ATTRACTIONS</b> | <b>1,654,370</b> | <b>1,670,560</b> | <b>1,683,154</b> |

### **TOURISM, HERITAGE AND CULTURE**

|  |          |                |                |
|--|----------|----------------|----------------|
| Tourism, Culture & Heritage                | 0        | 110,303        | 111,951        |
| <b>TOTAL TOURISM, HERITAGE AND CULTURE</b> | <b>0</b> | <b>110,303</b> | <b>111,951</b> |

### **CORPORATE SERVICES**

|                                 |                |                |                |
|---------------------------------|----------------|----------------|----------------|
| Equalities                      | 235,057        | 172,357        | 122,705        |
| Press & Public Relations        | 108,176        | 119,759        | 124,738        |
| County Voice                    | 137,509        | 139,371        | 139,213        |
| <b>TOTAL CORPORATE SERVICES</b> | <b>480,742</b> | <b>431,487</b> | <b>386,656</b> |

### **COUNTRYSIDE**

|                          |                |                |                |
|--------------------------|----------------|----------------|----------------|
| Management & Support     | 83,381         | 3,234          | 56,096         |
| Warden Service           | 165,177        | 159,921        | 178,884        |
| Visitor Services         | 90,849         | 99,209         | 74,705         |
| Countryside Projects     | 56,440         | 52,812         | 50,081         |
| Woodlands & Conservation | 45,913         | 53,161         | 54,371         |
| Archaeology              | 33,445         | 34,928         | 33,228         |
| Ecology                  | 13,739         | 24,209         | 22,929         |
| <b>TOTAL COUNTRYSIDE</b> | <b>488,946</b> | <b>427,474</b> | <b>470,294</b> |

### **SCHOOL FUNDS DELEGATED**

|                                     |                   |                   |                   |
|-------------------------------------|-------------------|-------------------|-------------------|
| Primary Schools – Delegated         | 21,198,608        | 22,535,140        | 23,214,920        |
| Secondary Schools – Delegated       | 21,668,822        | 22,864,079        | 23,579,789        |
| Special Schools - Delegated         | 3,475,725         | 3,492,176         | 3,549,709         |
| <b>TOTAL SCHOOL FUNDS DELEGATED</b> | <b>46,343,156</b> | <b>48,891,395</b> | <b>50,344,418</b> |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

### **SCHOOL FUNDS HELD CENTRALLY**

|  |                   |                   |                   |
|--|-------------------|-------------------|-------------------|
| Management & Secretariat                 | 308,917           | 343,360           | 351,843           |
| Administration                           | 149,876           | 218,581           | 196,648           |
| Tim Data                                 | 142,548           | 153,703           | 219,587           |
| Equipment, Maintenance                   | 17,941            | 16,067            | 17,658            |
| Asset Management                         | 151,867           | 323,794           | 325,534           |
| Financial Services                       | 279,178           | 299,277           | 102,402           |
| Personnel                                | 155,452           | 169,312           | 203,738           |
| Client Services                          | (8,222)           | 117,993           | 106,944           |
| Home to School Transport                 | 1,844,802         | 1,937,463         | 1,943,566         |
| Outdoor Pursuit                          | 93,928            | 97,685            | 99,639            |
| Advisory                                 | 739,090           | 972,717           | 857,955           |
| Business & Performance                   | 60,350            | 65,125            | 82,998            |
| Education Social Workers                 | 175,816           | 206,005           | 211,215           |
| Music Tuition                            | 108,172           | 118,758           | 121,449           |
| Better Schools Fund                      | 686,950           | 553,675           | 571,561           |
| Welsh Language Grants                    | 51,392            | 49,981            | 52,786            |
| English as an Additional Language        | 0                 | 132,652           | 137,562           |
| Primary Education – Non Delegated        | 1,350,946         | 1,352,281         | 1,393,831         |
| Secondary – Non Delegated                | 1,587,591         | 1,315,157         | 1,483,800         |
| Special Schools – Non Delegated          | 125,053           | 153,899           | 158,294           |
| Pupil Referral Unit                      | 831,579           | 859,035           | 886,404           |
| Transport Special Education Needs        | 1,098,689         | 1,217,684         | 1,413,459         |
| Statementing                             | 229,352           | 239,805           | 246,386           |
| Educational Psychology                   | 329,316           | 360,790           | 369,818           |
| Sensory Support                          | 198,702           | 214,053           | 220,899           |
| Learning Development Team                | 294,236           | 317,318           | 326,578           |
| Applied Behavioural Support              | 200,443           | 213,399           | 219,169           |
| Pupil Support                            | 373,985           | 10,113            | 205,359           |
| Special Education General                | 4,097             | 24,009            | 24,490            |
| Special Education Out of County          | (1,079,140)       | (1,114,466)       | (1,136,700)       |
| <b>TOTAL SCHOOL FUNDS HELD CENTRALLY</b> | <b>10,482,907</b> | <b>10,939,225</b> | <b>11,414,872</b> |

### **LIBRARY & INFORMATION SERVICES**

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Libraries                                       | 1,413,965        | 1,424,057        | 1,468,390        |
| Mobile Library Service                          | 67,178           | 66,803           | 65,456           |
| School Library Service                          | 0                | 984              | 1,032            |
| Bibliography                                    | 57,212           | 58,785           | 59,171           |
| Childcare Information Service                   | 27,722           | 31,248           | 29,915           |
| Y Capel   | 0                | 56,690           | 67,137           |
| One Stop Shops                                  | 203,675          | 219,608          | 217,784          |
| <b>TOTAL LIBRARY &amp; INFORMATION SERVICES</b> | <b>1,769,752</b> | <b>1,858,175</b> | <b>1,908,885</b> |

### **COUNTRYSIDE, LEISURE SUPPORT**

|   |                |               |               |
|---|----------------|---------------|---------------|
| Countryside & Leisure Services            | 230,330        | 86,210        | 88,019        |
| <b>TOTAL COUNTRYSIDE, LEISURE SUPPORT</b> | <b>230,330</b> | <b>86,210</b> | <b>88,019</b> |



| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

### **LEISURE SERVICES**

|                                       |                  |                  |                  |
|---------------------------------------|------------------|------------------|------------------|
| Management & Support                  | 138,540          | 209,112          | 211,718          |
| Sports Development                    | 128,039          | 139,483          | 151,705          |
| Recreation & Events                   | 99,990           | 109,186          | 111,599          |
| Resorts & Amenities                   | 143,771          | 308,693          | 298,044          |
| Ruthin Craft Centre                   | 74,147           | 72,416           | 109,856          |
| Corwen Leisure Centre                 | 158,197          | 179,732          | 179,865          |
| Rhyl Leisure Centre                   | 367,224          | 204,391          | 214,034          |
| Prestatyn Leisure Centre              | 21,187           | 46,178           | 46,729           |
| St. Asaph Leisure Centre              | 20,930           | 30,260           | 18,040           |
| Denbigh Leisure Centre                | 120,625          | 147,075          | 143,226          |
| Ruthin Leisure Centre                 | 62,212           | 88,357           | 86,260           |
| Llangollen Leisure Centre             | 78,721           | 78,558           | 79,094           |
| Community Buildings                   | 177,175          | 201,815          | 209,536          |
| Scala Cinema                          | (7,430)          | 5,877            | 9,353            |
| Parks, Playing Fields & Open Spaces   | 97,395           | 167,328          | 190,463          |
| Grants                                | 269,892          | 273,000          | 268,359          |
| Christchurch Community Leisure Centre | 0                | 14,104           | 13,718           |
| GP Exercise Referral Co-ordination    | 0                | 0                | 10,819           |
| <b>TOTAL LEISURE SERVICES</b>         | <b>1,950,615</b> | <b>2,275,565</b> | <b>2,352,418</b> |

### **NON SCHOOL FUNDING**

|                                 |                  |                  |                  |
|---------------------------------|------------------|------------------|------------------|
| Pre-School Education            | 415              | 199              | 203              |
| Adult Education                 | 0                | 0                | 150              |
| Integrated Children's Centres   | 0                | 315              | 324              |
| Support for Students            | 94,026           | 109,532          | 125,911          |
| Residual Pensions               | 74,091           | 76,247           | 77,772           |
| Youth Service                   | 533,898          | 590,700          | 625,534          |
| Transport – College Pupils      | 341,366          | 321,515          | 357,393          |
| <b>TOTAL NON SCHOOL FUNDING</b> | <b>1,043,795</b> | <b>1,098,508</b> | <b>1,187,287</b> |

### **TOURISM**

|                      |          |                |                |
|----------------------|----------|----------------|----------------|
| Tourism              | 0        | 365,430        | 373,829        |
| Marketing            | 0        | 83,414         | 84,570         |
| <b>TOTAL TOURISM</b> | <b>0</b> | <b>448,844</b> | <b>458,399</b> |

### **TOTAL LIFELONG LEARNING**

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| <b>64,444,614</b> | <b>68,237,746</b> | <b>70,406,353</b> |
|-------------------|-------------------|-------------------|

## ENVIRONMENT

### SUMMARY FINANCIAL BUDGET

#### Introduction

The Environment Directorate is comprised of five departments: Development Services, Environmental Services, Finance & Performance, Planning & Public Protection and Transport & Infrastructure. Some of the main functions include economic regeneration and property management, waste and recycling management, public realm, school meals, planning, trading standards, licensing, public and school transport, highway maintenance and improvement, and traffic safety.

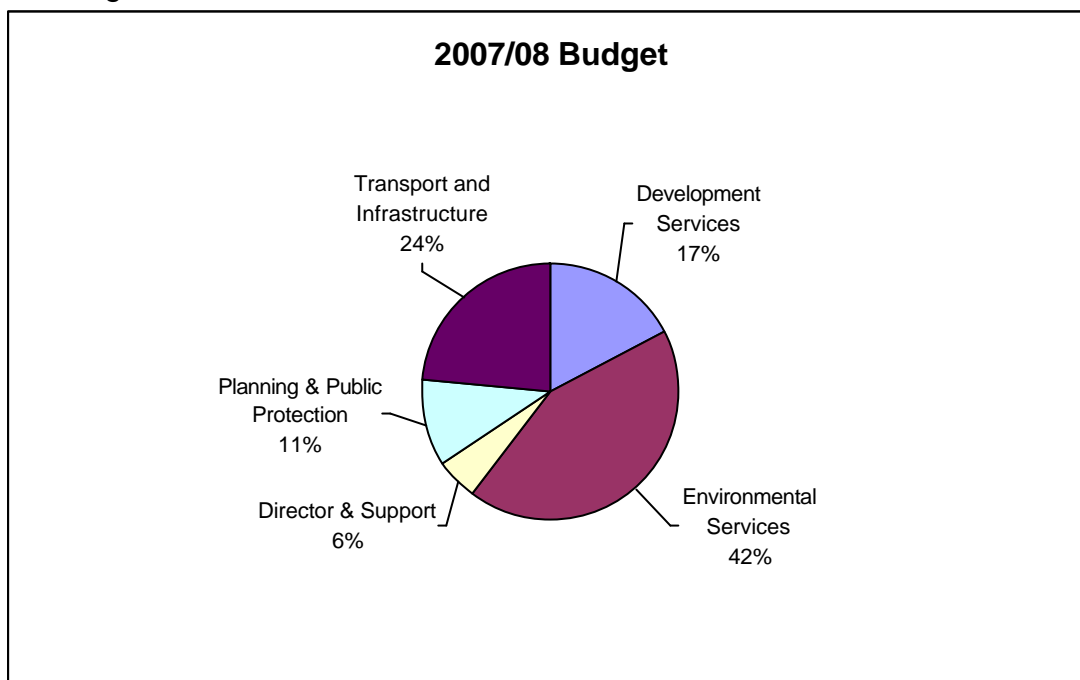
#### Key Priorities

The Environment Directorate Business Plan 2006 – 2009 identifies 6 Goals linked to themes based on the Vision:

- **Sustainability** - Achieving environmental sustainability in Denbighshire.
- **Sustainable Assets and Infrastructure** - Working to ensure the sustainability of the Council's assets including buildings and other infrastructure.
- **Regulation/Enforcement** - Using existing enforcement powers to protect the natural environment and the public of Denbighshire.
- **Collaboration/Partnership working** - To achieve the priorities of the Council more efficiently through collaboration and partnership working.
- **Regeneration** - Promoting the economic sustainability of Denbighshire.
- **Quality of Service** – Improving the quality of services we deliver and being accountable to the public of Denbighshire.

## Directorate Budget 2007-08

The budget for the year for the Directorate is £21,754,844 broken down into the following service areas:



The 2007/08 budget represents an increase of 3% from the 2006/07 Budget of £21,139k; this includes the transfer of the Tourism budget to Life Long Learning. The main changes from the 2006/07 budget to 2007/08 are indicated in the following table:

|                                    | £000          |
|------------------------------------|---------------|
| <b>2006/07 Budget</b>              | <b>21,139</b> |
| Inflation                          | 755           |
| Service Pressures                  | 441           |
| Additional Specific WAG funds      | 115           |
| Transfers In and Out of Settlement | 41            |
| Budget Virements                   | (36)          |
| Efficiency Savings                 | (400)         |
| Further Savings                    | (300)         |
| <b>2007/08 Budget</b>              | <b>21,755</b> |

### Service Pressures

As part of the 2007/08 budget cycle Directorates were requested to identify service pressures that they wished to have considered for additional funding. Of the £383k identified £316k was allowed plus an additional £125k from the Corporate Bids. The £441k is detailed in the table below:

| <b>2007/08 Service Pressures</b>                            | <b>£000</b> |
|---|-------------|
| Waste Management – Extra Licensing costs.                   | 36          |
| Car Parks – impact of proposals supported by Cabinet.       | 100         |
| Land Charges – on going reduction in income from fees.      | 30          |
| Regeneration – Preparatory work.                            | 80          |
| CCTV – Proposed future expansion.                           | 30          |
| Asset Management – review of stock of assets.               | 40          |
| 3D – to ensure improved pre feasibility input into schemes. | 125         |
|   | <b>441</b>  |

### Efficiencies and Further Savings

The Directorate was required to find efficiency savings of £700k, of which £400k were the original savings required by the Assembly and £300k of additional savings in order to minimise the potential impact on the level of Council Tax in 2007/08.

The table below highlights some of the proposed savings:

|   | <b>Efficiencies<br/>£000</b> | <b>Further<br/>Savings<br/>£000</b> |
|---|------------------------------|-------------------------------------|
| Rationalisation of office accommodation   | 50                           |                                     |
| Savings following staffing changes and reviews                                    | 151                          |                                     |
| Increased Income  | 72                           |                                     |
| Savings in salt procurement   | 20                           |                                     |
| Capitalisation of highways and property repairs                                   |                              | 300                                 |
| Other – as detailed in Report to County Council<br>13 <sup>th</sup> February 2007 | 107                          |                                     |
|   | <b>400</b>                   | <b>300</b>                          |

### Additional Specific WAG Funds

Additional funding was received from the Welsh Assembly Government in respect of Land Fill Tax (£109k) and EU Food Hygiene Legislation (£6k).

### Transfers In and Out of Settlement

Additional funding was received from the Welsh Assembly Government in respect of Smoke Free Legislation (£41k)

### Summary

The Directorate faces some very significant challenges in 2007/08 including the increased expectation of improved service delivery, remaining within the 2007/08 budget and achieving the efficiency savings identified.

## **ENVIRONMENT SUMMARY BUDGET**

|                                | <b>GROSS<br/>EXPENDITURE<br/>£</b> | <b>INCOME<br/>£</b> | <b>NET<br/>BUDGET<br/>£</b> |
|--------------------------------|------------------------------------|---------------------|-----------------------------|
| Development Services           | 8,848,716                          | (5,077,570)         | 3,771,146                   |
| Environmental Services         | 14,409,137                         | (5,211,573)         | 9,197,564                   |
| Planning and Public Protection | 4,340,152                          | (1,943,050)         | 2,397,102                   |
| Transport and Infrastructure   | 9,270,876                          | (4,150,496)         | 5,120,380                   |
| Director and Support           | 1,644,748                          | (376,096)           | 1,268,652                   |
| <b>TOTAL ENVIRONMENT</b>       | <b>38,513,629</b>                  | <b>(16,758,785)</b> | <b>21,754,844</b>           |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

### **DEVELOPMENT SERVICES**

|                                   |                  |                  |                  |
|-----------------------------------|------------------|------------------|------------------|
| Conservation & Implementation     | 98,446           | 98,002           | 100,596          |
| ERU-management & Support          | 130,384          | 164,051          | 134,714          |
| ERU-business Support              | 127,835          | 152,115          | 195,583          |
| Marketing                         | 228,907          | 185,269          | 183,623          |
| Objective 1 Projects              | 288,129          | 248,639          | 328,756          |
| Tourism                           | 271,597          | 0                | 0                |
| Industrial Estates                | (303,460)        | (306,756)        | (318,644)        |
| Regeneration & External Funding   | 321,576          | 339,594          | 272,779          |
| Coastal Facilities                | 0                | (40,337)         | (24,121)         |
| Office Accommodation              | 1,750,914        | 1,918,192        | 1,905,514        |
| Agricultural Estates              | (157,021)        | (168,114)        | (171,298)        |
| Depots                            | 17,549           | 0                | 442              |
| Miscellaneous Property            | 38,278           | 58,147           | 59,824           |
| Allotments                        | 1,605            | 1,255            | 1,280            |
| Valuation & Estates               | 330,596          | 329,916          | 323,196          |
| County Building Group             | 99,416           | 278,841          | 244,286          |
| Denbighshire Design & Development | 75,185           | 147,168          | 212,832          |
| Health & Safety                   | 192,750          | 351,737          | 321,784          |
| <b>TOTAL DEVELOPMENT SERVICES</b> | <b>3,512,686</b> | <b>3,757,719</b> | <b>3,771,146</b> |

### **ENVIRONMENTAL SERVICES**

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Public Conveniences                           | 336,633          | 321,825          | 322,471          |
| Sanddrift                                     | 20,400           | 0                | 0                |
| Principal Roads - Street Lighting             | 102,740          | 129,296          | 116,652          |
| Non principal roads - Street Lighting         | 394,905          | 504,592          | 490,699          |
| CCTV etc                                      | 285,677          | 408,625          | 451,645          |
| Parks & Open Spaces                           | 962,087          | 714,402          | 735,521          |
| Cemeteries                                    | 124,895          | 104,834          | 99,942           |
| Refuse Collection & Waste Disposal            | 4,376,893        | 4,766,593        | 4,861,240        |
| Environmental Maintenance                     | 1,352,570        | 1,262,360        | 1,337,100        |
| Environmental Services - Management & Support | 583,658          | 690,029          | 782,294          |
| <b>TOTAL ENVIRONMENTAL SERVICES</b>           | <b>8,540,458</b> | <b>8,902,556</b> | <b>9,197,564</b> |

### **DIRECTOR AND SUPPORT**

|                                   |                |                  |                  |
|-----------------------------------|----------------|------------------|------------------|
| Corporate Director - Environment  | 335,527        | 281,313          | 463,685          |
| Finance & Performance             | 606,547        | 800,317          | 804,967          |
| <b>Total DIRECTOR AND SUPPORT</b> | <b>942,074</b> | <b>1,081,630</b> | <b>1,268,652</b> |

|  | <b>2005/2006</b>  | <b>2006/2007</b>  | <b>2007/2008</b>  |
|--|-------------------|-------------------|-------------------|
|  | <b>Actuals</b>    | <b>Budget</b>     | <b>Budget</b>     |
|  | <b>£</b>          | <b>£</b>          | <b>£</b>          |
| <b><u>PLANNING AND PUBLIC PROTECTION</u></b> |                   |                   |                   |
| Management & Support                         | 480,797           | 438,139           | 593,281           |
| Food Safety                                  | 227,246           | 236,900           | 227,552           |
| Health & Safety – Enforcement                | 83,366            | 88,463            | 87,070            |
| Public Health                                | 167,465           | 151,751           | 156,374           |
| Pollution Control                            | 181,235           | 191,425           | 184,353           |
| Scientific Services                          | 76,271            | 73,288            | 73,656            |
| Street Markets – General                     | (8,185)           | (8,146)           | (8,309)           |
| Licensing                                    | (4,964)           | 25,694            | 1,694             |
| Trading Standards                            | 347,793           | 349,569           | 421,197           |
| Housing Enforcement                          | 148,662           | 199,122           | 194,532           |
| Renovation Grants                            | 29                | (20,163)          | (18,475)          |
| Renewal Services                             | (25,000)          | 11,032            | 0                 |
| Development Planning & Policy                | 352,533           | 293,636           | 293,377           |
| Development Control                          | 286,180           | 256,413           | 172,729           |
| Building Control                             | (3,193)           | 16,934            | (17,666)          |
| Land Charges                                 | (87,026)          | (94,311)          | (61,239)          |
| Crime & Disorder                             | 0                 | 95,277            | 96,976            |
| <b>PLANNING AND PUBLIC PROTECTION</b>        | <b>2,223,209</b>  | <b>2,305,023</b>  | <b>2,397,102</b>  |
| <b><u>TRANSPORT AND INFRASTRUCTURE</u></b>   |                   |                   |                   |
| Principal Roads - Highways Maintenance       | 481,244           | 466,945           | 469,363           |
| Non Principal Road- Highways Maintenance     | 2,234,019         | 2,254,535         | 2,138,174         |
| Traffic & Transport - Works                  | 592,793           | 539,490           | 552,490           |
| Public Transport                             | 535,386           | 637,226           | 650,325           |
| Head of Highways & Transport                 | 57,467            | 75,172            | 77,013            |
| Highways Network – Administration            | 720,083           | 821,986           | 886,957           |
| Bridges & Engineering – Administration       | 324,356           | 0                 | 142,984           |
| Traffic & Transportation - Administration    | 304,316           | 530,099           | 544,084           |
| Public Transport - Administration            | 65,602            | 72,695            | 69,854            |
| Fleet Manager - Client                       | 0                 | 0                 | (20,000)          |
| Highways Administrative Support              | 126,537           | 270,799           | 241,584           |
| Major Projects Group                         | (123,428)         | 16,036            | (139,982)         |
| Class A Roads - Bridges & Structures         | 37,126            | 32,660            | 33,861            |
| Class B Roads - Bridges & Structures         | 15,536            | 39,739            | 41,059            |
| Class C Roads - Bridges & Structures         | 50,085            | 39,001            | 40,610            |
| Unclassified Roads - Bridges & Structures    | 27,118            | 28,707            | 29,787            |
| Footpaths                                    | 62,366            | 61,107            | 63,553            |
| Bridleways                                   | 19,685            | 18,084            | 18,907            |
| Byways                                       | 15,769            | 9,369             | 7,675             |
| General Rights of Way                        | 1,188             | 15,218            | 17,575            |
| Coast Protection                             | 33,210            | 31,533            | 26,163            |
| Car Parks                                    | (680,524)         | (868,187)         | (771,656)         |
| <b>TRANSPORT AND INFRASTRUCTURE</b>          | <b>4,899,934</b>  | <b>5,092,214</b>  | <b>5,120,380</b>  |
| <b>TOTAL ENVIRONMENT</b>                     | <b>20,118,362</b> | <b>21,139,142</b> | <b>21,754,844</b> |

# **SOCIAL SERVICES & HOUSING DIRECTORATE**

## **SUMMARY FINANCIAL BUDGET**

### **Introduction**

#### **Social Services**

The Social Services Department seeks to make life better for vulnerable people. This will be achieved by working together with individuals, their carers and the local community to provide services which will help them feel safe, supported and as independent as possible.

The social services budget is split into four main categories:

- Children and Family Services
- Adult Services
- Business Support & Development
- Housing

#### **Housing**

The Housing Department is responsible for housing and related services. This includes the provision and upkeep of council housing, providing services and support to homeless people and trying to maintain a supply of affordable housing within the county. The long term strategic aims of the Housing Department are to ensure that existing and future residents of Denbighshire have the opportunity to access a range of appropriate and affordable housing whether they rent or own their home.

The Housing budget is divided between services that are solely concerned with council housing (called the Housing Revenue Account – see below) and other housing related services which are reported as Non-HRA Housing.

In 2006, the council has decided to retain its housing stock and is continuing a major improvement programme that will bring all dwellings up to the Welsh Housing Quality Standard by 2012.

### **Key Priorities 2007/08**

The key priorities for Social Services & Housing are to improve:

- the way that services are delivered through improving quality and choice, developing preventative and 'reablement' services and using technology to assist in care
- the way we work through improving assessment and care management and the processes for protection of children and vulnerable adults
- levels of participation and communication with partner agencies, service users and tenants
- the way resources are used through developing joint commissioning, retention of staff and effective use of finance and information technology



## **Budget Changes**

The main changes from last year's revenue budget are that £0.5m of external grant income is now included in the budget settlement for Social Services and additional funding of £1.087m has been made available for growing demographic pressures, particularly in the population of older people. There have been no major changes to the Non-HRA Housing budget.

The table below shows the changes from last year's budget to 2007/08 in more detail:

| <b><u>Social Services and Housing Budget Summary 2007/08</u></b> |                                     |                            |                                |                            |                                |                               |                 |                                     |
|--|-------------------------------------|----------------------------|--------------------------------|----------------------------|--------------------------------|-------------------------------|-----------------|-------------------------------------|
|  | <b>Budget<br/>2006/07<br/>£'000</b> | <b>Inflation<br/>£'000</b> | <b>Grants<br/>In<br/>£'000</b> | <b>Pressures<br/>£'000</b> | <b>New<br/>Money<br/>£'000</b> | <b>Efficiencies<br/>£'000</b> | <b>Virement</b> | <b>Budget<br/>2007/08<br/>£'000</b> |
| <b>Children &amp;<br/>Families</b>                               | 8,342                               | 223                        | 448                            | 0                          | 199                            | (137)                         | (489)           | 8,586                               |
| <b>Adult<br/>Services</b>  | 25,238                              | 806                        | 106                            | 587                        | 288                            | (338)                         | 345             | 27,032                              |
| <b>Business<br/>Support &amp;<br/>Development</b>                | 2,031                               | 42                         | 0                              | 13                         | 0                              | (43)                          | 167             | 2,210                               |
| <b>Non HRA<br/>Housing</b>                                       | 246                                 | 10                         | 0                              | 0                          | 0                              | (24)                          | 6               | 238                                 |
| <b>Total</b>   | <b>35,857</b>                       | <b>1,081</b>               | <b>554</b>                     | <b>600</b>                 | <b>487</b>                     | <b>(542)</b>                  | <b>29</b>       | <b>38,066</b>                       |

## **Efficiencies**

The directorate was required to find efficiency savings of £542k. It is planned to achieve this by a range of measures, including the following:

- cross-directorate transport savings (£50k)
- reduce foster placement costs in Children's Services (£75k)
- reconfigure elements of Adult Services provision (£190k)
- reduced B&B costs in Housing (£18k)

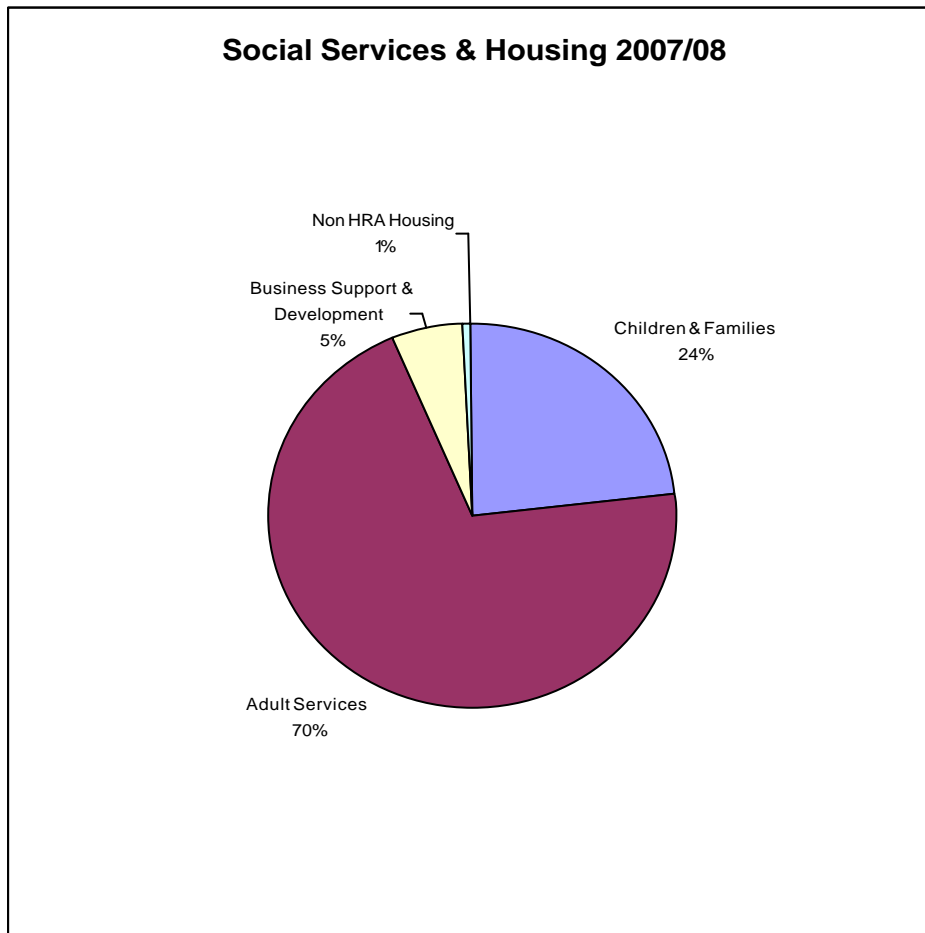
## **Housing Revenue Account**

The council has a statutory obligation to account separately for local authority housing provision. Therefore, income of £10.1m (mostly rents) and expenditure of £9.3m (housing repairs, management and subsidy payments) associated with the provision of council housing is accounted for separately within the Housing Revenue Account (HRA).

More detailed information about the HRA and the housing capital plan is shown on page 42.

## **Social Services & Housing Budget Allocation 2007/08**

The Directorate plans to use its funds as follows in 2007/08:



## SOCIAL SERVICES AND HOUSING SUMMARY BUDGET

|   | GROSS<br>EXPENDITURE<br>£ | INCOME<br>£         | NET<br>BUDGET<br>£ |
|---|---------------------------|---------------------|--------------------|
| <b>ADULT SERVICES</b>                           |                           |                     |                    |
| Learning Disabilities                           | 7,263,447                 | (1,941,618)         | 5,321,829          |
| Mental Illness                                  | 2,683,001                 | (292,361)           | 2,390,640          |
| Other Adult Services                            | 4,255,651                 | (3,557,474)         | 698,177            |
| Older People                                    | 16,856,595                | (2,710,706)         | 14,145,889         |
| PDSI  | 2,412,007                 | (88,759)            | 2,323,248          |
| Performance Management & Commissioning          | 2,241,314                 | (123,603)           | 2,117,711          |
| Supporting People                               | 4,335,626                 | (4,301,168)         | 34,458             |
| <b>Total Adult Services</b>                     | <b>40,047,641</b>         | <b>(13,015,689)</b> | <b>27,031,952</b>  |
| <b>BUSINESS SUPPORT AND DEVELOPMENT</b>         |                           |                     |                    |
| Business Support & Development                  | 2,572,049                 | (468,162)           | 2,103,887          |
| Senior Management Housing                       | 1,550,517                 | (1,312,085)         | 238,432            |
| Senior Management                               | 453,328                   | (347,185)           | 106,143            |
| <b>Total Business Support &amp; Development</b> | <b>4,575,894</b>          | <b>(2,127,432)</b>  | <b>2,448,462</b>   |
| <b>CHILDREN'S SERVICES</b>                      |                           |                     |                    |
| Children's Grant                                | 1,710,840                 | (1,710,840)         | 0                  |
| Commissioning, Plan.& Perform                   | 933,564                   | 0                   | 933,564            |
| Operational Services                            | 2,246,766                 | (97,520)            | 2,149,246          |
| Resources & Specialist Services                 | 3,971,546                 | (14,472)            | 3,957,074          |
| Specialist Department Resources                 | 1,546,585                 | 0                   | 1,546,585          |
| <b>Total Children's Services</b>                | <b>10,409,301</b>         | <b>(1,822,832)</b>  | <b>8,586,469</b>   |
| <b>TOTAL SOCIAL SERVICES AND HOUSING</b>        | <b>55,032,836</b>         | <b>(16,965,953)</b> | <b>38,066,883</b>  |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

## **ADULT SERVICES**

### **LEARNING DISABILITIES**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Management Costs                             | (8,872)          | 156,008          | 127,816          |
| Community Living Learning Disability         | 380,572          | 316,097          | 289,336          |
| All Wales Strategy                           | (403,667)        | 11,317           | 3,543            |
| Work Opportunities                           | 607,136          | 621,233          | 646,301          |
| Social Work Care Management                  | 277,549          | 391,538          | 299,892          |
| Voluntary Organisations & Service Principles | 52,956           | 43,360           | 153,864          |
| Learning Disabilities – Work Opportunities   | 604,877          | 628,726          | 649,070          |
| Learning Disabilities – Community Living     | 718,564          | 934,841          | 965,536          |
| Family Support                               | 332,882          | 195,773          | 336,322          |
| Respite, Residential & Nursing Placements    | 675,578          | 643,674          | 1,850,149        |
| Bryn y Neuadd Resettlement                   | 0                | 0                | 0                |
| <b>TOTAL LEARNING DISABILITIES</b>           | <b>3,237,574</b> | <b>3,942,567</b> | <b>5,321,829</b> |

### **MENTAL ILLNESS**

|                                   |                  |                  |                  |
|-----------------------------------|------------------|------------------|------------------|
| Mental Illness Strategy           | (84,063)         | 0                | 85,192           |
| Community Mental Health Team      | 404,903          | 459,863          | 495,916          |
| Mental Illness – Residential Care | 215,953          | 198,479          | 198,225          |
| Mental Illness – Day Services     | 152,682          | 153,571          | 157,416          |
| Community Care – Mental Illness   | 910,359          | 800,889          | 1,453,891        |
| <b>TOTAL MENTAL ILLNESS</b>       | <b>1,599,835</b> | <b>1,612,802</b> | <b>2,390,640</b> |

### **OTHER ADULT SERVICES**

|                                   |                |                |                |
|-----------------------------------|----------------|----------------|----------------|
| Community Development             | 190,521        | 181,182        | 186,636        |
| Intake – North Direct Payments    | 66,418         | 31,200         | 61,700         |
| Health & Social Care Well-being   | 26,831         | 27,280         | 27,280         |
| Carer's Grant                     | 190,433        | 156,573        | 0              |
| Out of Hours – Adults             | 51,076         | 76,277         | 78,146         |
| Flexible Community Care Schemes   | 41,811         | 308,547        | 171,460        |
| Care Capacity Grant               | 72,772         | 0              | 0              |
| Cefndy Enterprises                | 113,433        | 124,984        | 172,955        |
| <b>TOTAL OTHER ADULT SERVICES</b> | <b>753,295</b> | <b>906,043</b> | <b>698,177</b> |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

### **OLDER PEOPLE**

|   |                   |                   |                   |
|---|-------------------|-------------------|-------------------|
| Elderly - Residential Services            | 1,924,760         | 1,853,987         | 1,984,234         |
| Day Centres for the Elderly               | 508,834           | 468,134           | 501,652           |
| Home Care                                 | 750,458           | 864,668           | 880,904           |
| Meals Service                             | 467               | 17,352            | 17,821            |
| Luncheon Clubs                            | 206               | 742               | 797               |
| Cornerstone Project                       | 1,452             | 1,644             | 1,856             |
| North Denbighshire Rehabilitation Project | 93                | 0                 | 0                 |
| Intake, Assessment & Care Management      | 1,052,333         | 1,429,620         | 1,694,714         |
| Community Care Older People - North       | 6,705,279         | 7,109,416         | 6,024,966         |
| Community Care Older People - South       | 2,226,914         | 2,290,185         | 2,259,898         |
| Delayed Transfer Of Grant                 | 45,396            | 134,756           | 254,674           |
| Voluntary Organisations – South           | 162,509           | 179,037           | 182,617           |
| Reablement                                | 235,618           | 374,292           | 341,756           |
| <b>TOTAL OLDER PEOPLE</b>                 | <b>13,614,322</b> | <b>14,723,833</b> | <b>14,145,889</b> |

### **PHYSICAL DISABILITY SENSORY IMPAIRMENT**

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Physical Disability                                 | 23,141           | 6,769            | 7,017            |
| Disability Equipment Stores                         | 81,746           | 79,065           | 89,565           |
| Community Living                                    | 10               | 0                | 0                |
| Community Care PDSI (North)                         | 376,455          | 434,560          | 464,138          |
| Social Work (Care Management) (South)               | 343,063          | 502,002          | 638,464          |
| Community Care PDSI (South)                         | 239,064          | 256,733          | 204,979          |
| Visual Impairment (County)                          | 9,144            | 16,505           | 16,836           |
| Hearing Impairment (County)                         | 7,931            | 7,670            | 7,823            |
| Drugs & Alcohol                                     | 57,050           | 62,567           | 87,141           |
| Occupational Therapy                                | 527,912          | 621,265          | 678,708          |
| Voluntary Organisations PDSI                        | 62,958           | 81,877           | 83,514           |
| Direct Payments - South                             | 34,599           | 43,750           | 45,063           |
| <b>TOTAL PHYSICAL DISABILITY SENSORY IMPAIRMENT</b> | <b>1,763,074</b> | <b>2,112,763</b> | <b>2,323,248</b> |

### **PERFORMANCE MANAGEMENT & COMMISSIONING**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Adult Services – Community & Inter Care          | 1,752,074        | 2,205,975        | 1,894,139        |
| Welfare Rights                                   | 175,327          | 184,925          | 223,572          |
| <b>TOTAL PERFORMANCE MGT &amp; COMMISSIONING</b> | <b>1,927,401</b> | <b>2,390,900</b> | <b>2,117,711</b> |

### **SUPPORTING PEOPLE**

|                                |                  |              |               |
|--------------------------------|------------------|--------------|---------------|
| Supporting People              | (834,841)        | 3,279        | 34,458        |
| <b>TOTAL SUPPORTING PEOPLE</b> | <b>(834,841)</b> | <b>3,279</b> | <b>34,458</b> |

### **TOTAL ADULT SERVICES**

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| <b>22,060,660</b> | <b>25,692,187</b> | <b>27,031,952</b> |
|-------------------|-------------------|-------------------|

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

## **BUSINESS & SUPPORT**

### **BUSINESS SUPPORT & DEVELOPMENT**

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Business Support & Development                  | 792,896          | 703,796          | 772,187          |
| External Funding                                | 356,625          | 362,871          | 367,769          |
| Training  |                  | 0                | 495,451          |
| Directorate Costs                               | 451,664          | 489,337          | 468,480          |
| <b>TOTAL BUSINESS SUPPORT &amp; DEVELOPMENT</b> | <b>1,601,186</b> | <b>1,556,004</b> | <b>2,103,887</b> |

### **SENIOR MANAGEMENT HOUSING**

|  |                |                |                |
|--|----------------|----------------|----------------|
| P.S.H. - HOMELESSNESS/NON HRA          | 202,465        | 185,342        | 173,101        |
| P.S.H. WELFARE HOUSING/NON HRA         | (78,689)       | (435)          | (4,390)        |
| PIPER LIFELINE TELEPHONES              | (63,629)       | (65,948)       | (67,266)       |
| HOUSING STRATEGY                       | 115,788        | 133,743        | 136,987        |
| <b>TOTAL SENIOR MANAGEMENT HOUSING</b> | <b>175,935</b> | <b>252,702</b> | <b>238,432</b> |

### **SENIOR MANAGEMENT**

|                                |                |                |                |
|--------------------------------|----------------|----------------|----------------|
| Advice Centre                  | 23,376         | 16,340         | 16,830         |
| Professional Support           | 83,409         | 98,212         | 89,313         |
| <b>TOTAL SENIOR MANAGEMENT</b> | <b>106,785</b> | <b>114,552</b> | <b>106,143</b> |

### **TOTAL BUSINESS SUPPORT & DEVELOPMENT**

|                  |                  |                  |
|------------------|------------------|------------------|
| <b>1,883,905</b> | <b>1,923,258</b> | <b>2,448,462</b> |
|------------------|------------------|------------------|

## **CHILDREN & FAMILIES**

### **COMMISSIONING, PLANNING & PERFORMANCE**

|  |                |                  |                |
|--|----------------|------------------|----------------|
| Voluntary Organisations                          | (56,830)       | 325,074          | 94,259         |
| Performance & Management Support                 | 593,115        | 800,256          | 839,305        |
| <b>TOTAL COMMISS. PLANNING &amp; PERFORMANCE</b> | <b>536,285</b> | <b>1,125,330</b> | <b>933,564</b> |

### **OPERATIONAL SERVICES**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Child Care Social Work                 | 1,141,499        | 1,330,183        | 1,633,582        |
| Children First Programme               | 237,733          | 364,622          | 381,621          |
| Prevention / Support (Sec.17) Day Care | 37,679           | 48,152           | 54,399           |
| Out of Hours                           | 69,642           | 77,716           | 79,644           |
| <b>TOTAL OPERATIONAL SERVICES</b>      | <b>1,486,553</b> | <b>1,820,673</b> | <b>2,149,246</b> |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

**RESOURCES & SPECIALIST SERVICES**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Prevention / Support (Sec.17) Day Care           | 12,091           | 9,606            | 9,880            |
| Child Care Staffing                              | 679,364          | 1,059,094        | 1,193,559        |
| Fostering  | 743,682          | 1,308,928        | 1,264,385        |
| Adoption   | 105,354          | 150,827          | 132,860          |
| Family Centres / NCH Projects                    | 712,289          | 805,600          | 808,269          |
| Project Support (16-18 Yr Old)                   | 3,720            | 0                | 0                |
| Family Support - CWD                             | 193,850          | 257,385          | 304,907          |
| Care Leavers                                     | 181,121          | 105,000          | 243,214          |
| <b>TOTAL RESOURCES &amp; SPECIALIST SERVICES</b> | <b>2,631,470</b> | <b>3,696,440</b> | <b>3,957,074</b> |

**SPECIALIST DEPARTMENT RESOURCES**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Residential - Out of County                  | 2,696,339        | 1,598,973        | 1,546,585        |
| <b>TOTAL SPECIALIST DEPARTMENT RESOURCES</b> | <b>2,696,339</b> | <b>1,598,973</b> | <b>1,546,585</b> |

**TOTAL CHILDREN'S SERVICES**

|                  |                  |                  |
|------------------|------------------|------------------|
| <b>7,350,647</b> | <b>8,241,416</b> | <b>8,586,469</b> |
|------------------|------------------|------------------|

**TOTAL PERSONAL SERVICES**

|                   |                   |                   |
|-------------------|-------------------|-------------------|
| <b>31,295,212</b> | <b>35,856,861</b> | <b>38,066,883</b> |
|-------------------|-------------------|-------------------|

# **RESOURCES, COUNTY CLERK'S & CORPORATE DIRECTORATE**

## **SUMMARY FINANCIAL BUDGET**

### **Introduction**

The Resources directorate comprises five services; Finance, Internal Audit, Human Resources (HR), Information Communication & Technology (ICT) and the Strategic Policy Unit.

County Clerk's includes Committee Administration, Legal & Registrars.

Corporate comprises Members, Elections, Chief Executive and Corporate items, plus Housing & Council Tax Benefits.

### **Key Priorities**

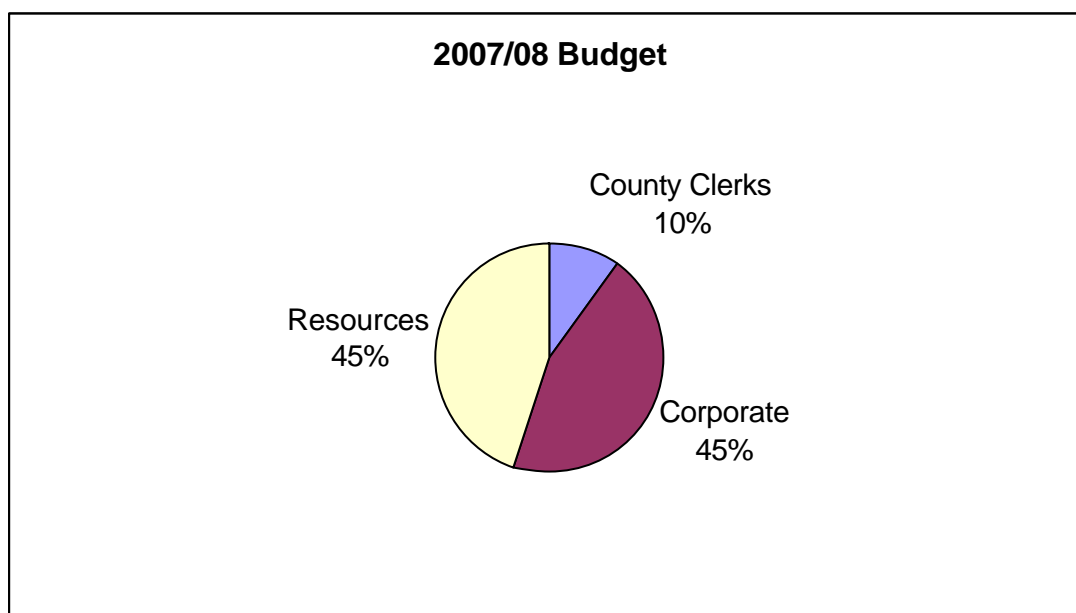
Resources Directorate have the following priorities for the years 2007 – 2010:

- Continue to build on the success of the Corporate Customer Service Centre.
- Launch of a newly designed website in late 2007.
- Implementation of the new eprocurement system, which will advocate greater use of corporate contracts resulting in lower processing and transaction costs.
- Development of an Electronic Document Management system. This system will make it easier for staff to work from home and will provide efficiencies both in improving processing times and reducing photocopying costs.
- Managing the impact of the national Single Status agreement.
- The potential impact of the review of support services.



## Directorate Budget 2007/08

The budget for these services for the year is £14,173,430 broken down into the following areas:



The 2007/08 budget represents an increase of 23.1% from last year, with additional funding being made available this year in targeted pressure areas e.g. Single Status and equal pay back pay claims, Coroner Service work and the development of the IT network.

The main changes from the 2006/07 budget to this year are indicated in the following table:

|                                       | <b>£000</b>   |
|---------------------------------------|---------------|
| <b>2006/07 Budget</b>                 | <b>11,442</b> |
| Inflation & other committed increases | 382           |
| Further service pressures             | 2,329         |
| Targeted efficiency savings           | (270)         |
| Other Transfers                       | 290           |
| <b>2007/08 Budget</b>                 | <b>14,173</b> |

### Efficiencies

The target for efficiency savings for the year is £270,000. This will be achieved primarily in the following areas:

- Continuing improvement of procurement policies through our in-house Procurement Unit.
- Vacancy control and smarter working practices.
- Reduced audit fees and bank charges

### Planned Projects

Over the coming twelve months the Directorate will be involved in several projects which will further develop its financial strategy, namely:

- An increase in staff productivity through improved absence and performance management
- A reduction in office building occupancy through mobile and flexible working arrangements
- Streamlining of support services

### **Capital Financing**

The County Council funds a significant proportion of its capital expenditure through borrowing. Capital financing includes the cost of annual interest and principal debt repayments and the costs of managing the Council's debt portfolio. Also included in this budget is the income that the Council makes from its investments.

Prudential borrowing was introduced as part of the Local Government Act 2003 and came into effect on the 1<sup>st</sup> of April 2004. This system provides a new integrated approach to Capital Investment decision making with the Council having to ensure that it sets and monitors a number of prudential indicators that control the amount and type of borrowing it can undertake.

### **Precepts and Levies**

Apart from collecting its own Council Tax, the County Council also collects monies on behalf of Community Councils. This is known as a precept. The Council also has a statutory duty to pay levies to North Wales Fire and Rescue Authorities and the North Western and North Wales Sea Fisheries Committee.

## RESOURCES BUDGET SUMMARY

|  | <b>GROSS<br/>EXPENDITURE<br/>£</b> | <b>INCOME<br/>£</b> | <b>NET<br/>BUDGET<br/>£</b> |
|--|------------------------------------|---------------------|-----------------------------|
| COUNTY CLERKS                          | 1,780,282                          | (392,803)           | 1,387,479                   |
| CORPORATE / MISCELLANEOUS              | 29,295,757                         | (23,058,823)        | 6,236,934                   |
| RESOURCES                              | 9,442,666                          | (2,893,649)         | 6,549,017                   |
| <b>POLICY, FINANCE &amp; RESOURCES</b> | <b>40,518,705</b>                  | <b>26,345,275</b>   | <b>14,173,430</b>           |
| <br>                                   |                                    |                     |                             |
| CAPITAL FINANCING                      |                                    |                     | <b>10,965</b>               |
| LEVIES                                 |                                    |                     | <b>4,212</b>                |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

**COUNTY CLERKS**

|                                     |                  |                  |                  |
|-------------------------------------|------------------|------------------|------------------|
| Management & Support                | 11,134           | 9,597            | 9,789            |
| Committee Administration            | 531,643          | 492,306          | 523,160          |
| County Solicitors                   | 624,322          | 574,567          | 653,077          |
| Administration                      | 18,295           | 26,535           | 22,066           |
| Registrar - Births/Deaths/Marriages | 48,861           | 70,635           | 64,008           |
| Registration Of Electors            | 55,169           | 92,501           | 115,379          |
| <b>COUNTY CLERKS</b>                | <b>1,289,424</b> | <b>1,266,141</b> | <b>1,387,479</b> |

**CORPORATE**

|                               |                  |                  |                  |
|-------------------------------|------------------|------------------|------------------|
| Members                       | 889,704          | 875,229          | 890,470          |
| Corporate Items               | 617,990          | 690,215          | 1,254,020        |
| Elections                     | 18,556           | 26,781           | 27,374           |
| Corporate Development Costs   | 0                | 25,738           | 26,381           |
| Miscellaneous                 | 2,648,401        | 2,217,284        | 3,720,305        |
| Council Tax Benefits          | (70,680)         | 0                | 0                |
| P.S.H. – Housing Benefits     | 156,802          | (35,963)         | (36,682)         |
| Chief Executive - Secretariat | 151,571          | 154,616          | 158,793          |
| Coroners                      | 184,568          | 139,256          | 196,273          |
| <b>CORPORATE</b>              | <b>4,596,912</b> | <b>4,093,156</b> | <b>6,236,934</b> |

| <b>2005/2006</b> | <b>2006/2007</b> | <b>2007/2008</b> |
|------------------|------------------|------------------|
| <b>Actuals</b>   | <b>Budget</b>    | <b>Budget</b>    |
| <b>£</b>         | <b>£</b>         | <b>£</b>         |

## **RESOURCES**

|  |                   |                   |                   |
|--|-------------------|-------------------|-------------------|
| Treasurer & Support                          | 217,557           | 228,162           | 233,900           |
| Accounts                                     | 731,178           | 740,506           | 1,058,113         |
| Audit  | 310,051           | 352,660           | 352,568           |
| Exchequer                                    | 711,586           | 706,755           | 765,154           |
| Revenues                                     | 301,798           | 309,972           | 330,134           |
| Cost Of Collection                           | 610,028           | 579,046           | 581,309           |
| Customer Service Centre                      | 140,364           | 334,113           | 342,534           |
| ICT Management                               | 149,215           | 132,661           | 135,878           |
| Systems                                      | 389,665           | 524,364           | 537,236           |
| Networks & Operations                        | 1,025,773         | 1,094,142         | 1,119,769         |
| Customer Services                            | 143,292           | 185,557           | 190,179           |
| D.Q.S. (Delivering Quality Services)         | 132,505           | 80,310            | 82,732            |
| Voice  | 989               | 958               | 1,415             |
| SLA & Recharges                              | (311,623)         | (258,632)         | (263,805)         |
| ICT Infrastructure                           | 89,646            | 48,198            | 99,162            |
| Networks                                     | 13                | 0                 | 0                 |
| Management & Support                         | 96,385            | 117,207           | 120,150           |
| Training                                     | 190,658           | 203,345           | 200,099           |
| Occupational Health                          | 131,717           | 82,135            | 84,328            |
| Employee Resources & Relations               | 367,156           | 436,981           | 324,833           |
| Unison                                       | 22,770            | 20,743            | 21,267            |
| Health & Safety                              | 181,472           | 131,640           | 120,106           |
| Trainees                                     | 61,247            | 99,393            | 85,727            |
| Project Management Team                      | 0                 | 1,170             | 26,229            |
| <b>TOTAL RESOURCES</b>                       | <b>5,693,441</b>  | <b>6,151,386</b>  | <b>6,549,017</b>  |
| <b>TOTAL POLICY, FINANCE &amp; RESOURCES</b> | <b>11,579,777</b> | <b>11,510,683</b> | <b>14,173,430</b> |

**Denbighshire County Council - Capital Plan**  
**2007/08 - 2009/10**

|  |                                    | 2007/08  | 2008/09 | 2009/10 |
|--|------------------------------------|----------|---------|---------|
|  |                                    | £000s    | £000s   | £000s   |
| <b>Capital Funding:</b>                  |                                    |          |         |         |
| <b>1 General Funding:</b>                | Unhypothcated Supporting Borrowing | 5,811    | 5,643   | 5,776   |
|  | General Capital Grant              | 3,623    | 1,736   | 1,736   |
|  | General Capital Receipts           | 4,736    | 0       |         |
|  | Earmarked Capital Receipts         | 2,723    | 0       | 0       |
|  |                                    | 16,893   | 7,379   | 7,512   |
| <b>2 Prudential Borrowing</b>            | 10,355                             | 1,000    | 0       |         |
| <b>3 Reserves and Contributions</b>      | 673                                | 0        | 0       |         |
| <b>4 Specific Grants</b>                 | 21,169                             | 3,457    | 20      |         |
| <b>Total Finance</b>                     |                                    | 49,090   | 11,836  | 7,532   |
| <b>Total Estimated Payments</b>          |                                    | (48,050) | (9,654) | (395)   |
| <b>Contingency</b>                       |                                    | (1,000)  | (1,000) | (1,000) |
| <b>Unallocated Reserve</b>               |                                    | 0        | (1,182) | (110)   |
| <b>Surplus/ (Insufficient) Resources</b> |                                    | 40       | 0       | 6,027   |

## Denbighshire County Council - Capital Plan 2007/08 - 2009/10

| <b>CAPITAL EXPENDITURE BY DIRECTORATE</b> | <b>2007/08<br/>£000</b> | <b>2008/09<br/>£000</b> | <b>2009/10<br/>£000</b> |
|---|-------------------------|-------------------------|-------------------------|
| Environment                               | 22,748                  | 4,220                   | 30                      |
| Lifelong Learning                         | 23,239                  | 5,054                   | 40                      |
| Resources                                 | 1,440                   | 300                     | 75                      |
| Social Services and Housing               | 663                     | 80                      | 250                     |
| <b>Total</b>                              | <b>48,090</b>           | <b>9,654</b>            | <b>395</b>              |

| <b>CAPITAL EXPENDITURE BY COUNCIL PRIORITY</b> | <b>2007/08<br/>£000</b> | <b>2008/09<br/>£000</b> | <b>2009/10<br/>£000</b> |
|--|-------------------------|-------------------------|-------------------------|
| School Buildings                               | 15,618                  | 3,993                   | 0                       |
| Highways                                       | 5,627                   | 800                     | 0                       |
| Public Realm                                   | 3,903                   | 190                     | 30                      |
| <b>Total</b>                                   | <b>25,148</b>           | <b>4,983</b>            | <b>30</b>               |

As part of its 07/08 revenue budget, the Council agreed to fund the borrowing costs of additional Prudential Borrowing. The table below shows how the funds were allocated and forecast expenditure.

| <b>ADDITIONAL PRUDENTIAL BORROWING</b> | <b>2007/08<br/>£000</b> |
|--|-------------------------|
| School Buildings                       | 1,322                   |
| Highways                               | 2,000                   |
| Health & Safety                        | 500                     |
| <b>Total</b>                           | <b>3,822</b>            |

# **HOUSING REVENUE ACCOUNT (HRA) & HOUSING CAPITAL PLAN**

## **SUMMARY BUDGET 2007/08**

### **Introduction**

At its meeting on 30<sup>th</sup> January 2007, Cabinet adopted the revenue budget and capital plan for the Housing Revenue Account. By adopting the budget, rent increases for council dwellings and garages were agreed in accordance with rent setting policy with effect from 2<sup>nd</sup> April 2007.

An average rent increase of 6% has been applied to dwellings and 52% to garages.

A capital plan of £7.738m was approved including £1.8m on a central heating contract and a window replacement contract £0.6m. Expenditure of £4.1m is planned for continuing general improvements and major repairs.

### **Housing Revenue Budget**

The 2007/08 HRA budget adopted by Cabinet is shown as Appendix 1 and has been calculated on the following bases:

- General inflation assumed to be 3%;
- Known pay award and salary increments (where due) have been included;
- Estimated 25 Right To Buy (RTB) council house sales;
- Draft HRA Subsidy Determinations have been applied and it is estimated that the HRA Subsidy payment to the Welsh Assembly Government will total £2.9m;
- Unsupported (by HRA Subsidy) borrowing of £4.9m will be undertaken (see capital plan);
- Average rent increases of 6% have been applied.

### **Housing Capital Plan**

The Council has opted to retain its housing stock and must ensure that the housing stock is in good enough condition to achieve the Welsh Housing Quality Standards by 2012. To do this, a major improvement programme has begun in accordance with the Housing Stock Business Plan. The total planned capital expenditure for 2007/08 is £7.738m and the detailed capital plan is shown as Appendix 2.

The Business Plan requires that additional borrowing (not supported by the Housing Revenue Subsidy) of £4.968m is undertaken in 2007/08 under the Prudential Code of Borrowing to part finance the capital works. The remainder will be financed by a government grant (the Major Repairs Allowance) of £2.4m plus part of the proceeds of council house sales totalling £0.370m.

The programme is based on priorities agreed with tenants following extensive consultation. During 2007/08, 200 properties should receive new windows and doors and 700 should have full central heating installed. Ongoing improvements will be made to almost 277 properties throughout the county.



## Appendix 1 HRA Revenue Budget 2007/08

| 2005/06<br>Actual |   | 2006/07<br>Actual | 2007/08<br>Original<br>Budget |
|-------------------|---|-------------------|-------------------------------|
| £                 |   | £                 | £                             |
|                   | <b><u>EXPENDITURE</u></b>                     |                   |                               |
| 1,240,343         | Supervision & Management - General            | 1,098,305         | 1,517,750                     |
| 219,533           | Supervision & Management - Special            | 251,946           | 260,750                       |
| 129,481           | Welfare Services                              | 134,887           | 138,400                       |
| 0                 | Homelessness - Leased Property                | 229,387           | 405,000                       |
| 373,200           | Rents   | 367,845           | 0                             |
| 2,657,344         | Repairs and Maintenance                       | 2,500,157         | 2,563,300                     |
| <b>4,619,901</b>  | <b>Sub Total Management &amp; Maintenance</b> | <b>4,582,526</b>  | <b>4,885,200</b>              |
| 28,744            | Rent Rebates                                  |                   |                               |
| 927,876           | Debt Charges                                  | 1,048,660         | 1,321,524                     |
| 326,000           | C.E.R.A.                                      | 0                 | 0                             |
| 0                 | Rent Rebate Subsidy Limitation                | 0                 | 212,000                       |
| 2,690,309         | Subsidy                                       | 2,761,385         | 2,854,279                     |
| (13,209)          | Provision for Bad Debts                       | 6,690             | 50,000                        |
| <b>8,579,621</b>  | <b>Total Expenditure</b>                      | <b>8,399,261</b>  | <b>9,323,003</b>              |
|                   | <b><u>INCOME</u></b>                          |                   |                               |
| 8,534,782         | Rents (net of voids)                          | 8,938,397         | 9,564,200                     |
|                   | Leased Rents                                  | 145,583           | 255,000                       |
| 94,189            | Garages                                       | 103,685           | 140,450                       |
| 154,291           | Interest (Balances & RTB mortgages)           | 152,503           | 140,000                       |
| <b>8,783,262</b>  | <b>Total Income</b>                           | <b>9,340,168</b>  | <b>10,099,650</b>             |
|                   | <b>Surplus / Deficit (-) for the Year</b>     |                   |                               |
| <b>529,641</b>    | <b>General Balances</b>                       | <b>940,907</b>    | <b>776,647</b>                |
| <b>(326,000)</b>  | <b>Earmarked Balances</b>                     | <b>0</b>          | <b>0</b>                      |
| 1,308,983         | Balance as at start of year ~ General         | 1,838,624         | 2,779,531                     |
| 326,000           | Balance as at start of year ~ Earmarked       | 0                 | 0                             |
| 1,838,624         | Balance as at end of year ~ General           | 2,779,531         | 3,556,178                     |
| 0                 | Balance as at end of year ~ Earmarked         | 0                 | 0                             |

Housing Revenue Account Capital 2007/08 Programme

Appendix 2

| Estate                   | Year Built | No. |    | Per Dwelling | Total      |
|--------------------------|------------|-----|----|--------------|------------|
| <i>Group A</i>           |            |     |    |              |            |
| Cefndy Road, Rhyl        | 1938       | 11  |    |              |            |
| Dawson Drive, Prestatyn  | 1936       | 8   |    |              |            |
| Clos y Berllan, Rhuddlan | 1939       | 7   |    |              |            |
| Llwyn Elwy, St Asaph     | 1938       | 9   |    |              |            |
| Holywell Road, Waen      | 1932       | 2   |    |              |            |
|                          |            |     | 37 | £28,840      | £1,067,080 |
| <i>Group B</i>           |            |     |    |              |            |
| Maes y Dre, Denbigh      | 1933       | 40  |    |              |            |
|                          |            |     | 40 | £10,300      | £412,000   |
| <i>Group C</i>           |            |     |    |              |            |
| Frederick St, Rhyl       | 1952       | 18  |    |              |            |
| Marsh Road, Rhyl         | 1953       | 1   |    |              |            |
| Menai Avenue, Rhyl       | 1949       | 4   |    |              |            |
| Holland Park Drive, Rhyl | 1947       | 6   |    |              |            |
| Thornley Ave, Rhyl       | 1947       | 8   |    |              |            |
| North Ave, Prestatyn     | 1947       | 14  |    |              |            |
| Conwy Grove, Prestatyn   | 1947       | 3   |    |              |            |
| Ffordd Pennant, Meliden  | 1952       | 15  |    |              |            |
| Ffordd Gwilym, Meliden   | 1950       | 1   |    |              |            |
| Rhodfa Ganol, Meliden    | 1952       | 1   |    |              |            |
| Rhodfa Graig, Meliden    | 1952       | 3   |    |              |            |
| Rhodfa Plas, Meliden     | 1952       | 1   |    |              |            |
| Wynne Close, Rhuddlan    | 1953       | 4   |    |              |            |
| Hillside, St Asaph       | 1954       | 2   |    |              |            |
| Maes Hiraddug, Dyserth   | 1951       | 3   |    |              |            |
| Elwy Place, St Asaph     | 1953       | 1   |    |              |            |
| Dyffryn Teg, Rhuallt     | 1951       | 8   |    |              |            |
|                          |            |     | 93 | £15,450      | £1,436,850 |
| <i>Group E</i>           |            |     |    |              |            |
| Maes Hafal, Gellifor     | 1955       | 4   |    |              |            |
| Min y Clwyd, MelinyWig   | 1952       | 5   |    |              |            |
| Maes Garmon, Llanarmon   | 1949       | 2   |    |              |            |
| Maes Gwyn, Graianrhyd    | 1949       | 1   |    |              |            |
| Caer Odyn, Eryrys        | 1949       | 4   |    |              |            |
|                          |            |     | 16 | £20,600      | £329,600   |

Housing Revenue Account Capital 2007/08 Programme

Appendix 2

| Estate                     | Year Built | No. |     | Per Dwelling | Total             |
|----------------------------|------------|-----|-----|--------------|-------------------|
| <i>Group H</i>             |            |     |     |              |                   |
| Bryn Seion, Denbigh        | 1976       | 15  |     |              |                   |
| Pen y Graig, Denbigh       | 1976       | 5   |     |              |                   |
| Blaen y Coed, Denbigh      | 1972       | 6   |     |              |                   |
| Llwyn Mair, Denbigh        | 1974       | 5   |     |              |                   |
| Bodafon, Llanrhaeadr       | 1971       | 15  |     |              |                   |
| MaesOwain,Glyndyfyrdwy     | 1972       | 5   |     |              |                   |
| Bro Gwerfil, Bettws GG     | 1974       | 10  |     |              |                   |
| Erw Las, Pwllglas          | 1975       | 17  |     |              |                   |
| Bron y Clwyd, Llanfair     | 1975       | 13  |     |              |                   |
|                            |            |     | 91  | £8,240       | £749,840          |
| Disabled Facility Grants   |            |     | 10  | £10,300      | £103,000          |
| Environmental Improvements |            |     | 10  | £25,750      | £257,500          |
| Windows                    |            |     | 200 | £3,090       | £618,000          |
| Central Heating            |            |     | 700 | £2,575       | £1,802,500        |
| Contingency                |            |     |     |              | £961,630          |
|                            |            |     |     |              | <b>£7,738,000</b> |
| <b>Financed By:</b>        |            |     |     |              |                   |
| Major Repairs Allowance    |            |     |     |              | £2,400,000        |
| Useable Capital Receipts   |            |     |     |              | £370,000          |
| Prudential Borrowing       |            |     |     |              | £4,968,000        |
|                            |            |     |     |              | <b>£7,738,000</b> |