

Cyngor
sir ddinbych
denbighshire
County Council



Budget Summary

2017/18

Contents

	Page
Introduction & Summary	2-6
Council Revenue Budget	7
Appendix 1: Departmental Budget Summaries:	
• Customers, Communication & Marketing	8
• Finance	8
• Education and Children's Services	9
• Schools	9
• Business Improvement & Modernisation	10
• Legal, HR & Democratic Services	10
• Facilities, Assets & Housing (excl HRA)	11
• Highways and Environmental Services	12
• Planning & Public Protection	13
• Community Support Services	14
• Corporate and Miscellaneous	15
Appendix 2: Summary Capital Plan	16-19
Appendix 3: Housing Revenue Account (HRA) and Housing Capital Plan	20-22

INTRODUCTION & SUMMARY

The purpose of this Budget Book is to highlight to Members, Officers and other interested parties, how Denbighshire County Council proposes to spend its Revenue and Capital budgets. It will also give details of the Housing Revenue Account and the Housing Capital Budget for 2017/18.

The information presented in this booklet provides details of the direct costs of services which are under the control of budget holders. The budgets for 2016/17 have been restated here to take account of service re-structures in order to make comparisons more meaningful.

The Council's financial strategy is laid out in the Medium Term Financial Plan (MTFP). This is a rolling three-year financial strategy and helps provide the context for the current year's activity. The plan can be found on the Council's website.

Welsh Government (WG) Settlement 2017/18

The Final Local Government Settlement for 2017/18 was received on 21st December 2017 and provided a cash increase of 0.62%. Although the Settlement provides for a cash increase, in real terms it is a cut as it takes no account of inflation or service demand pressures. For the funding position to have been neutral, the Settlement would have needed to be around +4%.

The final settlement showed a slight decrease in capital funding. The funding has been decreased by 0.12% (equivalent to around £0.006m) to £4.865m.

Revenue Budget 2017/18

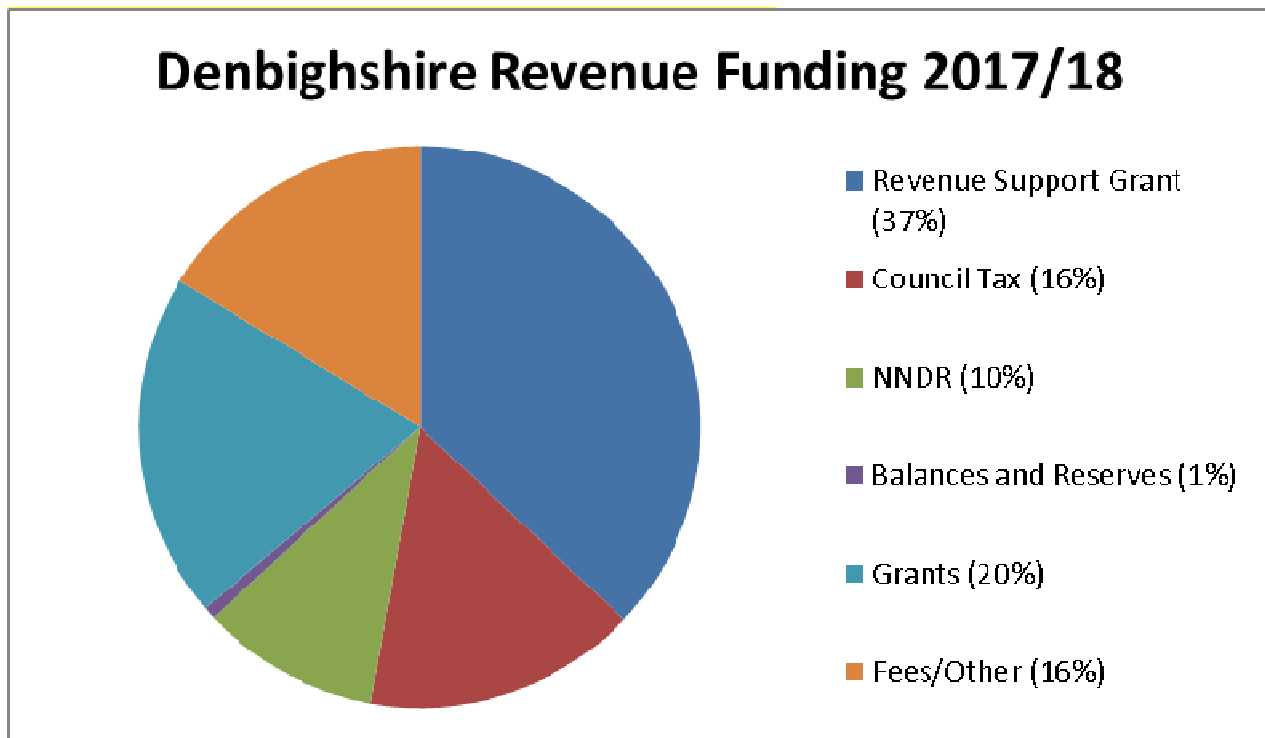
At the Council meeting on the 31 January 2017 members considered and approved Cabinet's budget proposals and resulting impact on Council Tax for next financial year.

The main features of the proposal included:

- A cash increase in the Council's Local Government revenue settlement from Welsh Government of 0.6%.
- A reduction in Welsh Government general capital funding of -0.12%.
- The provision of additional resources for the impact of some inflationary pressures.
- An increase in funding to schools of £1.9m.
- The provision of £0.750m in recognition of the continuing financial pressures facing social care.
- Inflationary pressures met by service efficiency savings of £0.902m, PFI/Capital Financing savings of £1.355m, use of balances and increased Council Tax funding.
- Investment of £0.2m in priority areas.
- Use of £2.122m reserves (£1.5m Budget Mitigation Reserve) and general balances (£0.622m)

The gross revenue budget for 2017/18 is £296.529m. The Council will generate or receive £48.340m in fees and charges and receive £58.937m in specific grants, leaving a net

revenue budget of £189.252m to be met from the Welsh Government and Council Tax payers. The Revenue Support Grant (RSG) for 2017/18 is £109.860m and the expected yield from Council Tax is £46.656m. The council's allocation from the National Non Domestic Rating (NNDR) pool is £30.614m. The budget of £189.252m is £3.632m above the Standard Spending Assessment of £185.620m – the Welsh Government's estimate of what is needed to provide a 'standard level of service'.



The build up for the budget is as follows:

	£000
2016/17 Base Budget	185,062
Protection & Inflation	5,852
Grants now included within or transferred out of the settlement	68
Targeted Efficiency Savings	(2,257)
New Responsibilities	327
Investment in priorities	200
Net Revenue Budget 2017/18	189,252

i) *Inflation*

A provision has been made for an increase in staff pay for 2017/18 to cover a 1% pay award. Increases have also been made to cover rising pension costs, the effect of the increase in the National Living Wage, the introduction of the Apprenticeship Levy, reductions in various welfare payments, an above inflationary increase in the Fire Service Levy and a projected significant increase in energy costs. It is also assumed that there will be small percentage increases in business rates for council properties and insurance.

It is assumed that services will absorb any other inflationary pressures.

i) *Schools Protection*

Since 2011/12 there has been a ministerial pledge to financially 'protect' school budgets. The mechanism for this has been to suggest that local authorities uplift school budgets by 1% more than the revenue 'block grant' to Wales. The council has always met this pledge and has actually exceeded the requirement over the period. The current settlement makes no reference to this pledge, however the council's budget proposals include additional funding of £1.9m for schools in 2017/18. Schools then have to absorb all inflationary pressures.

ii) *Grants transferred to and from the Settlement*

As part of the Revenue Settlement, the following grants were transferred into and out of the base:

	£000
Transfers In:	
Delivering Transformation Grant	94
Deprivation of Liberty Standards	6
Food Hygiene Rating Scheme	2
Transfer Out:	
Education Workforce Council Teachers Registration Fees	(34)
Net Total	68

iv) *Balancing the Budget*

A budget gap of £4.4m was identified for 2017/18. Saving proposals totalling £2.3m were agreed to meet this gap, including an ongoing commitment by services to achieve 1% efficiencies. The budget also includes the use of £2.1m of cash balances and reserves.

Page 7 shows the summary revenue budget by service for 2017/18 and 2016/17 with the following pages giving a more detailed breakdown of each service.

Balances

The council has built up general balances of £7.608m at 31 March 2016, as well as a prudent level of specific reserves. The 2017/18 budget has been set using £2.1m of cash balances and reserves with agreement to use £1.4m for the following year. This is sustainable in the short-term but is not a long-term solution. The use of cash has to be recovered over future years but can and has been used to smooth the impact of funding reductions in a planned way.

Council Tax

This year elected members agreed a Council Tax increase of 2.75%. Council Tax payable for each property band for services provided by Denbighshire County Council is detailed below:

Tax Band	Council Tax 2017/18 £	Council Tax 2016/17 £
A	794.17	772.90
B	926.54	901.72
C	1,058.90	1,030.53
D	1,191.26	1,159.35
E	1,455.98	1,416.98
F	1,720.71	1,674.62
G	1,985.43	1,932.25
H	2,382.52	2,318.70
I	2,779.61	2,705.15

Capital Plan 2017/18

The Council has to account for its investment in its fixed assets separately from the day to day running of the organisation. Capital projects will buy, repair, refurbish and develop assets so they can continue to be used in the future.

The Welsh Government's capital settlement for 2017/18 has seen a decrease of 0.12% (£0.006m) compared to 2016/17. This continues the very poor capital settlements provided by the Welsh Government over the past seven years. In addition to this, future specific grants are likely to be set at a lower level than in previous years.

With the lack of capital investment from the Welsh Government, the Council has no choice but to continue to rely on its own resources to invest in key projects. This means earmarking resources to generate cash, using prudential borrowing or even selling assets to generate receipts.

Each year the Council produces a 3 year capital plan that details where it is likely to spend its funds. Every bid for capital resources is reviewed by the Strategic Investment Group (a group made up of elected members and senior officers) before being considered for inclusion in the Capital Plan. The Capital Plan for 2017/18 to 2019/20 was agreed by Council at its meeting on 14 February 2017. The Capital Plan summary is shown on page 16, together with a breakdown by service on page 17-19.

Housing Stock

The Council has two roles in housing. The first is a statutory role to address homelessness in the County. The second is as the landlord of the Council's housing stock of approximately 3,417 dwellings. While the homelessness budget is included in the Council's general revenue budget, the housing stock has to be accounted for separately.

The budget for the housing stock is held in the Housing Revenue Account (HRA). By law this must be kept completely separate from other services. Council Tax cannot be used to fund any HRA expenditure nor can housing rents be used for anything other than housing services. The 2017/18 HRA Budget was approved by Cabinet on 24 January 2017. It is estimated it will spend £15.179m, funded by housing rents of £14.330m and other income of £0.534m. The housing capital plan for 2017/18 totals £10.057m to be spent on improving the housing stock, investment in acquisitions and new builds and other improvements.

The current Housing Stock Business Plan assumes a balance of £2m is maintained over the mid-term to mitigate against any future risks. This level of retained balance exceeds 10% of the annual revenue turnover and is deemed prudent and sensible in the current economic climate, allowing some scope in the event of any unforeseen circumstance arising over the short to mid- term of the Plan. Maintaining the balance at a manageable level reduces the need to extend the current level of borrowing with the resultant savings in annual capital financing costs. This strategy also allows for further scope in future years of the Plan to extend the borrowing requirement if needed but at the same time ensuring the Authority remains within the HRA Limit on Indebtedness as set by the Welsh Government.

The Council achieved the Welsh Housing Quality Standard to all the Housing Stock in September 2014. Capital spend has been included in the HSBP which ensure sufficient resources are available to continue to maintain this standard over the 30 year plan. The stock condition survey has identified repairs, maintenance and improvement costs for the next 30 years which have subsequently been built into the business plan.

A summary of the Housing Revenue Account is included in this Budget Book.

Conclusion

The aim of the budget process is to ensure that the council delivers a balanced budget. The uncertainty over the level financial settlements in recent years has made financial planning in already difficult circumstances even more challenging. Whilst the revenue settlement for 2017/18 is better than the council had been led to believe it would be and this is clearly welcomed, there is still a lack of meaningful financial planning indications for the future.

It is likely that real terms funding reductions to local authorities in Wales will continue in the medium term and while the council will always endeavour to be more efficient to save money, this in itself may not be sufficient in future years.

Social care budget pressures are forecast to continue into the medium term and will present a challenge to the delivery of future budgets.

The budget proposals include the use of cash. This is sustainable in the short-term but is not a long-term solution. It merely buys time for the council to smooth the impact of funding reductions.

The co-operation and hard work of officers and members in preparing the budget is gratefully acknowledged.

RICHARD WEIGH
HEAD OF FINANCE (SECTION 151 OFFICER)

DENBIGHSHIRE COUNTY COUNCIL - REVENUE BUDGET

	REVENUE BUDGET	
	2017/18	2016/17
	£	£
SUMMARY COUNCIL REVENUE BUDGET		
CUSTOMERS, COMMUNICATIONS AND MARKETING	2,719,148	2,695,689
FINANCE	2,914,573	2,888,374
EDUCATION AND CHILDRENS SERVICES	14,115,970	14,126,020
SCHOOLS	66,307,450	64,439,280
BUSINESS IMPROVEMENT AND MODERNISATION	4,574,600	4,572,241
LEGAL, HR & DEMOCRATIC SERVICES	2,432,429	2,396,015
FACILITIES, ASSETS AND HOUSING	7,531,928	6,962,531
HIGHWAYS & ENVIRONMENTAL SERVICES	17,367,334	17,064,946
PLANNING & PUBLIC PROTECTION	3,029,820	2,940,719
COMMUNITY SUPPORT SERVICES	32,389,117	31,218,298
TOTAL SERVICES	153,382,369	149,304,113
CORPORATE & MISCELLANEOUS	18,380,317	18,179,859
CAPITAL FINANCING	4,524,683	4,363,962
PRECEPTS & LEVIES	12,964,631	13,214,451
TOTAL COUNCIL BUDGET	189,252,000	185,062,385

Appendix 1
REVENUE BUDGET
2017/18 2016/17
£ £

CUSTOMERS, COMMUNICATIONS AND MARKETING		
MANAGEMENT AND SUPPORT	146,677	144,543
DESTINATION MARKETING & COMMUNICATION		
CORPORATE COMMS	186,642	185,730
LLANGOLLEN INTERNATIONAL EIST.	6,080	6,080
TOURISM	343,147	342,128
CORPORATE PROJECTS	-14,130	-14,130
TOTAL DESTINATION MARKETING & COMMUNICATION	521,739	519,808
LIBRARIES & ARTS SERVICES		
LIBRARIES	1,051,400	1,036,822
HOME LIBRARY SERVICE	26,710	26,154
MANAGEMENT & SUPPORT	56,869	73,578
BIBLIOGRAPHY	37,231	37,231
Y CAPEL	47,130	45,412
ONE STOP SHOPS	608,212	593,070
BOOKSTART	2,786	2,786
TOTAL LIBRARIES & ARTS SERVICES	1,830,338	1,815,053
CUSTOMER SERVICES		
CUSTOMER CARE	220,394	216,285
TOTAL CUSTOMER SERVICES	220,394	216,285
TOTAL CUSTOMERS, COMMUNICATIONS AND MARKETING	2,719,148	2,695,689

FINANCE		
CENTRAL FINANCE		
TREASURER & SUPPORT	392,477	389,457
ACCOUNTS	1,238,152	1,229,548
EXCHEQUER	431,944	417,369
TOTAL CENTRAL FINANCE	2,062,573	2,036,374
REVENUES & BENEFITS		
REVENUES	1,516,374	1,516,374
COST OF COLLECTION	-664,374	-664,374
TOTAL REVENUES & BENEFITS	852,000	852,000
TOTAL FINANCE	2,914,573	2,888,374

Appendix 1
REVENUE BUDGET

	2017/18	2016/17
	£	£

EDUCATION AND CHILDRENS SERVICES		
EDUCATION		
MANAGEMENT & SUPPORT	34,351	33,557
ASSET MANAGEMENT	250,720	248,800
BUSINESS SUPPORT	222,265	218,898
MODERNISING EDUCATION	149,977	144,582
GOVERNOR SUPPORT	2,763	2,763
SCHOOL REORGANISATION COSTS	1,229,059	1,229,059
ALN & INCLUSION MANAGEMENT	2,547,059	2,510,220
RECOUPMENT & OCC	1,306,351	1,389,757
SI & I GRANTS	-1,315,405	-1,265,405
SCHOOL IMPROVEMENT	345,555	345,555
SCHOOL IMPROVEMENT & INCLUSION	1,108,269	1,101,048
TOTAL EDUCATION	5,880,823	5,958,693
CHILDRENS SERVICES		
FAMILY SUPPORT SERVICES	807,767	802,910
LOOKED AFTER CHILDREN SERVICES	3,371,167	3,384,167
OTHER CHILDRENS SERVICES	221,416	221,416
SAFEGUARDING & REVIEWING	278,487	274,178
SERVICE STRATEGY	3,325,236	3,255,748
YOUTH OFFENDING	231,074	228,908
TOTAL CHILDRENS SERVICES	8,235,147	8,167,327
EDUCATION AND CHILDRENS SERVICES	14,115,970	14,126,020

SCHOOLS		
SCHOOLS - DELEGATED	70,873,522	69,005,352
SCHOOLS - NON DELEGATED		
PRIM. ED. - NON DELEGATED	-1,899,312	-1,899,312
SECONDARY - NON DELEGATED	-2,710,444	-2,710,444
SPECIAL SCHOOLS - NON DELEG.	43,684	43,684
TOTAL SCHOOLS - NON DELEGATED	-4,566,072	-4,566,072
TOTAL SCHOOLS	66,307,450	64,439,280

Appendix 1
REVENUE BUDGET
2017/18 **2016/17**
£ **£**

BUSINESS IMPROVEMENT AND MODERNISATION		
BUSINESS IMPROVEMENT AND MODERNISATION		
INFORMATION MANAGEMENT	319,468	315,790
BIM MANAGEMENT TEAM	417,299	411,274
STRATEGIC PLANNING	345,083	346,298
CORPORATE PROGRAMME OFFICE	321,039	324,299
AUDIT	166,803	172,635
COMMUNITY SAFETY	28,795	28,107
TOTAL BUSINESS IMPROVEMENT AND MODERNISATION	1,598,487	1,598,403
ICT		
ICT MANAGEMENT	2,537,111	2,513,836
SERVICE DELIVERY SUPPORT	356,403	377,403
ICT INFRASTRUCTURE	82,599	82,599
TOTAL ICT	2,976,113	2,973,838
TOTAL BUSINESS IMPROVEMENT AND MODERNISATION	4,574,600	4,572,241

LEGAL, HR & DEMOCRATIC SERVICES		
LEGAL & DEMOCRATIC SERVICES		
MANAGEMENT & SUPPORT	164,839	159,135
ADMINISTRATION	365,175	425,901
COUNTY SOLICITORS	721,957	631,578
CIVICS	8,050	12,050
TRANSLATION	175,000	175,000
REGISTRAR - BIRTHS/DEATHS/MAR.	42,237	37,486
REGISTRATION OF ELECTORS	133,873	132,525
TOTAL LEGAL & DEMOCRATIC SERVICES	1,611,131	1,573,675
STRATEGIC HUMAN RESOURCES		
MANAGEMENT & SUPPORT	-74,747	-62,747
TRAINING	53,253	52,310
OCCUPATIONAL HEALTH	27,289	26,021
EMPLOYEE RESOURCES & RELATIONS	772,561	764,116
TRAINEES	42,942	42,640
TOTAL STRATEGIC HUMAN RESOURCES	821,298	822,340
TOTAL LEGAL, HR & DEMOCRATIC SERVICES	2,432,429	2,396,015

Appendix 1
REVENUE BUDGET

	2017/18	2016/17
	£	£

FACILITIES, ASSETS AND HOUSING (EXCL HRA)		
LEISURE SERVICES		
ARMS LENGTH ORGANISATIONS	14,407	16,824
LEISURE COMMERCIAL	2,175,478	1,743,117
STRATEGIC LEISURE	307,177	290,049
TOTAL LEISURE SERVICES	2,497,062	2,049,990
MANAGEMENT & SUPPORT		
YOUTH SERVICES	373,598	367,555
PROCUREMENT	530,060	524,637
HEALTH AND SAFETY	229,180	217,038
FACILITIES		
BUILDING CLEANING	127,006	79,664
CATERING	557,220	500,214
PUBLIC CONVENIENCES	293,923	293,482
OFFICE ACCOMMODATION	1,068,269	1,053,656
SCHOOL FACILITIES MGMT SECTION	2,635	-39
RECEPTION - FACILITIES MNGMNT	47,446	46,087
TOTAL FACILITIES	2,096,499	1,973,064
PROPERTY		
COASTAL FACILITIES	-164,187	-157,032
AGRICULTURAL ESTATES	-69,618	-71,645
MISCELLANEOUS PROPERTY	33,230	34,360
ALLOTMENTS	-5,166	-5,166
VALUATION & ESTATES	123,449	115,484
STRATEGIC ASSETS	264,847	258,727
FACILITIES & MAINTENANCE	1,232,525	1,220,287
DESIGN & CONSTRUCTION	80,589	65,873
HEALTH & SAFETY	178,000	178,000
PRINCIPAL PROPERTY MANAGER	420,260	499,636
INDUSTRIAL ESTATES	-458,285	-472,880
TOTAL PROPERTY	1,635,644	1,665,644
TOTAL FACILITIES ASSETS AND HOUSING (EXCL HRA)	7,531,928	6,962,531

Appendix 1
REVENUE BUDGET
2017/18 **2016/17**
£ **£**

HIGHWAYS & ENVIRONMENTAL SERVICES		
COUNTRYSIDE, CULTURE, HERITAGE		
ENVIRONMENT - COUNTRYSIDE	648,510	657,772
CULTURE	187,770	187,334
HERITAGE	257,755	248,089
TOTAL COUNTRYSIDE, CULTURE, HERITAGE	1,094,035	1,093,195
HIGH & ENVIRONMENT SERV MANAGEMENT		
DEPOTS	-57,505	132,244
MANAGEMENT	329,481	323,460
STORES MANAGEMENT	-81,012	27,835
TOTAL HIGH & ENVIRONMENT SERV MANAGEMENT	190,964	483,539
STRATEGIC HIGHWAYS		
BRIDGES & STRUCTURES	281,943	279,909
EMERGENCY PLANNING	97,000	97,000
FLOOD RISK MANAGEMENT	31,535	29,416
HIGHWAYS ASSET MANAGEMENT	1,148,652	1,146,108
RIGHTS OF WAY	249,411	246,150
PUBLIC TRANSPORT	528,262	526,366
SCHOOL TRANSPORT	4,218,954	3,901,346
STREET WORKS	-89,004	-72,230
TOTAL STRATEGIC HIGHWAYS	6,466,753	6,154,065
STREETSCENE		
MANAGEMENT & ADMIN	926,581	689,412
COUNTYWIDE	724,038	730,458
STREETSCENE NORTH	1,721,204	1,738,343
STREETSCENE SOUTH	1,033,205	1,033,087
TOTAL STREETSCENE	4,405,028	4,191,300
WASTE & FLEET		
FLEET	-40,163	-60,005
WASTE	4,456,275	4,410,745
TOTAL WASTE & FLEET	4,416,112	4,350,740
WORKS UNIT		
MAJOR PROJECTS GROUP	-241,708	-221,238
STREET LIGHTING	1,036,150	1,013,345
TOTAL WORKS UNIT	794,442	792,107
TOTAL HIGHWAYS & ENVIRONMENTAL SERVICES	17,367,334	17,064,946

Appendix 1
REVENUE BUDGET
2017/18 **2016/17**
£ **£**

PLANNING & PUBLIC PROTECTION		
TRAFFIC & PARKING		
TRAFFIC & PARKING MANAGEMENT	61,456	60,082
PARKING SERVICES	-700,268	-720,622
HIGHWAYS DEVELOPMENT CONTROL	113,695	110,636
ROAD SAFETY	321,317	314,313
TRAFFIC MANAGEMENT	299,290	297,256
TOTAL TRAFFIC & PARKING	95,490	61,665
PLANNING		
HOUSING STRATEGY	68,466	67,155
RENOVATION GRANTS	42,523	36,877
RENEWAL SERVICES	5,434	3,817
PLAN. - MANAGEMENT & SUPPORT	322,144	346,051
DEVELOPMENT PLAN. & POLICY	254,639	249,521
CONSERVATION & IMPLEMENTATION	62,017	61,722
DEVELOPMENT CONTROL	54,537	43,156
BUILDING CONTROL	30,022	24,546
LAND CHARGES	-37,891	-38,755
TOTAL PLANNING	801,891	794,090
PUBLIC PROTECTION		
PUBLIC PROT. - MAN. & SUPPORT	249,019	243,597
FOOD SAFETY	234,122	227,115
COMMUNITY ENFORCEMENT	118,114	114,705
HEALTH & SAFETY - ENFORCEMENT	118,597	116,536
PUBLIC HEALTH	196,568	192,315
LICENSING	-69,818	-73,419
TRADING STANDARDS	277,257	272,075
HOUSING ENFORCEMENT	265,484	259,438
TOTAL PUBLIC PROTECTION	1,389,343	1,352,362
ECONOMIC & BUSINESS DEVELOPMENT	743,096	732,602
TOTAL PLANNING & PUBLIC PROTECTION	3,029,820	2,940,719

Appendix 1
REVENUE BUDGET
2017/18 **2016/17**
£ **£**

COMMUNITY SUPPORT SERVICES		
BUSINESS SUPPORT		
CLIENT SERVICES	619,215	602,514
RECEIVERSHIP PROVIDER	2,736	72
WORKFORCE DEVELOPMENT & ADMIN	2,857,975	2,796,219
CUSTOMER CONNECTIONS	936,814	962,508
WORK OPPORTUNITIES	201,516	227,721
	729,806	716,978
TOTAL BUSINESS SUPPORT	5,348,062	5,306,012
LOCALITIES		
LONG TERM LOCALITY NORTH	8,377,063	8,241,362
REABLEMENT	633,667	664,605
LONG TERM SOUTH	4,892,141	4,814,219
TELECARE STORES	194,689	167,531
SUPPORTED INDEPENDENT LIVING	8,827	-195
SINGLE POINT OF ACCESS	79,588	119,903
TOTAL LOCALITIES	14,185,975	14,007,425
COMMUNITIES AND WELLBEING		
CARERS SERVICE	229,887	229,173
COMMISSIONING	107,895	145,397
COMMUNITY DEVELOPMENT	58,273	57,103
OPERATION STRATEGY	2,560	24,560
VOLUNTARY ORGANISATIONS AND GRANTS	561,023	561,023
WELFARE RIGHTS	507	507
HOUSING SUPPORT	622,773	462,754
TOTAL COMMUNITIES AND WELLBEING	1,582,918	1,480,517
SPECIALIST SERVICES		
COMMUNITY CARE	4,532,104	4,532,104
COMMUNITY LIVING	4,238,325	3,488,325
MENTAL HEALTH	2,642,525	2,626,382
STAFFING	974,160	947,705
TOTAL SPECIALIST SERVICES	12,387,114	11,594,516
CEFNDY HEALTHCARE	0	0
ADULT CENTRAL SERVICES		
ADULT SERVICES	-633,808	-594,158
OTHER ADULT SERVICES	-481,144	-576,014
TOTAL ADULT CENTRAL SERVICES	-1,114,952	-1,170,172
TOTAL COMMUNITY SUPPORT SERVICES	32,389,117	31,218,298

Appendix 1
REVENUE BUDGET
2017/18 **2016/17**
£ **£**

CORPORATE & MISCELLANEOUS		
COUNCIL TAX BENEFITS	9,116,772	9,166,772
CORPORATE BUDGETS		
CONTINGENCY	450,000	50,000
CHIEF EXEC. - SECRETARIAT	181,644	178,436
UNISON	25,241	24,911
CORONERS	184,560	212,093
CORPORATE DIRECTORS	259,940	275,535
MEMBERS	971,784	964,784
ELECTIONS	26,660	26,660
RHYL WATERFRONT DEVEL PROJECT	204,422	0
CORPORATE EMERGENCY PLANNING	1,500	1,500
CORPORATE ITEMS	638,082	646,081
CORPORATE INVESTMENT & CONTINGENCIES	4,634,545	4,847,235
CENTRALLY HELD BUDGETS	1,685,167	1,785,852
TOTAL CORPORATE BUDGETS	9,263,545	9,013,087
TOTAL CORPORATE & MISCELLANEOUS	18,380,317	18,179,859

Position to end January 2017

General Capital Plan		2016/17	2017/18	2018/19	2019/20
		£000s	£000s	£000s	£000s
Capital Expenditure					
	Total Estimated Payments - General	18,835	9,946	242	171
	Total Estimated Payments - Corporate Plan	19,917	15,572	937	0
	Contingency	184	500	500	500
	Total	38,936	26,018	1,679	671
Capital Financing					
	External Funding	15,730	15,258	5,286	4,869
	Receipts and Reserves	13,611	2,567	138	
	Prudential Borrowing	9,595	8,193	624	171
	Unallocated Funding	0	0	(4,369)	(4,369)
	Total Capital Financing	38,936	26,018	1,679	671
Corporate Plan					
Revised February 2016					
	Approved Capital Expenditure included in above plan				
	Cefndy Healthcare Investment	0	103		
	Extra Care	20	80		
	Highways Maintenance and bridges	2,742	2,550		
	Bridges				
	New Ruthin School	3,898	6,891	368	
	Feasibility Study - Carreg Emlyn	273			
	Llanfair New School	29	407		
	Rhyl High School	2,585	340		
	Ysgol Bro Dyfrdwy - Dee Valley West Review	33			
	Bodnant Community School	928	43		
	Ysgol Glan Clwyd	9,328	3,806	569	
	Faith Based Secondary	81	1,352		
	Estimated Capital Expenditure	0	6,968	25,009	9,422
	Total Estimated Payments	19,917	22,540	25,946	9,422
	Approved Capital Funding included in above plan				
	External Funding	4,653	6,330	417	
	Receipts and Reserves	8,180	1,552	138	
	Prudential Borrowing	7,084	7,690	382	
	Estimated Capital Funding	0	2,170	12,898	592
	External Funding	0	2,170	12,898	592
	Receipts and Reserves	0	1,449	3,317	4
	Prudential Borrowing	0	3,349	8,794	8,826
	Total Estimated Funding	19,917	22,540	25,946	9,422

Denbighshire County Council - Capital Plan 2016/17 - 2019/20

APPENDIX 2

Position to January 2017

HEAD OF SERVICE CAPITAL PROGRAMME SUMMARY	2016/17 Estimated Programme £000	2017/18 Estimated Programme £000	2018/19 Estimated Programme £000	2019/20 Estimated Programme £000
Economic and Business Development	4,352	477		
Highways and Environmental Services	7,448	6,568		
Education and Childrens Services	19,839	14,864	937	
Customers, Communication and Marketing	112			
Planning and Public Protection	3,760	1,310		
Facilities, Assets and Housing	1,837	1,386		
Business Improvement and Modernisation	964	277	242	171
Community Support Services	287	570		
Legal, HR and Democratic Services	153	66		
Contingency	184	500	500	500
TOTAL HEAD OF SERVICE SUMMARY	38,936	26,018	1,679	671

CAPITAL PROGRAMME DETAILS OF SCHEMES	2016/17 Estimated Programme £000	2017/18 Estimated Programme £000	2018/19 Estimated Programme £000	2019/20 Estimated Programme £000
Economic and Business Development				
Rhyl Harbour Development	60			
Rhyl Waterfront Development	3,500	277		
Business Development Grants	17			
Community Projects	20			
Vibrant and Viable Places Grant	650			
West Rhyl Housing Improvement Programme - Main Programme works	105	200		
Total Economic and Business Development	4,352	477	0	0
Highways and Environmental Services				
Playgrounds	16			
Loggerheads - Car Park Extension	309			
Streetscene vehicles	151			
Highways Maintenance and Other	3,301	3,190		
Bridges	227	220		
Rights of Way	98			
Asset Management	59			
Street Lighting	198			
Street Lighting - Rechargeable energy reduction measures	30			
Street Lighting - Sustainable LED Lighting	226	269		
Coastal Defence - Inspections and Essential maintenance	246	50		
Coastal Defence - West Rhyl Ph 3	214			
East Rhyl Coastal Defence Scheme	20	2,639		
Coastal Floods 2013	165			
Rhyl Yacht Club Replacement Wall - Project Appraisal	130			
Rhyl Golf Club - Coastal Defence Phases 1 - 4	710	200		
Flood Prevention Schemes - Denbigh and others	272			
Flood prevention Scheme - Dyserth Design & Development	101			
Glasdir Flood Bund	18			
Lon Parcwr Depot - Improvement Works	57			
Vehicles, Plant and Equipment	900			
Total Highways and Environmental Services	7,448	6,568	0	0
Education and Childrens Services				
Schools Capital Maintenance	2,240	2,025		
School Safeguarding	30			
School Workplace Transport	70			
DDA Works	58			
Ysgol Plas Brondyffryn - Entrance Remodelling	13			
Transforming 3-18 Welsh Medium Education in North Denbighshire	59			
21st Century Schools - Ysgol Bro Dyfrdwy -Ext. and Refurb	33			
21st Century Schools - Rhyl New school Build	2,585	340		
21st Century Schools - Bodnant Community School - Ext. and Refurb.	928	43		
21st Century Schools - Ysgol Glan Clwyd - Ext. and Refurb.	9,328	3,806	569	
21st Century schools - Rhos Street and Ysgol Penbarras	3,898	6,891	368	
21st Century schools - Llanfair - New school build	29	407		
21st Century Schools - Ysgol Carreg Emlyn Feasibility/Design	273			
21st Century Schools - Faith School	81	1,352		
Adaptations to Foster Carer Homes	214			
Total Education and Childrens Services	19,839	14,864	937	0
Customers, Communication and Marketing				
Prestatyn Library - Re-location	15			
Prestatyn Nova - Works to Car Park	97			
Total Customers, Communication and Marketing	112	0	0	0

CAPITAL PROGRAMME DETAILS OF SCHEMES	2016/17 Estimated Programme £000	2017/18 Estimated Programme £000	2018/19 Estimated Programme £000	2019/20 Estimated Programme £000
Planning and Public Protection				
Housing Improvement Grants	1,716	1,200		
Renewal Areas	1,014			
Maximising ECO - Private Sector Housing Phase 2	144			
Town and Country Planning - Section 106	51			
Traffic Block Allocation	178	110		
Car Parks	46			
Local Transport Fund 2016/17	257			
Safe Routes in Communities 2016/17	263			
Local Road Safety 2016/17	91			
Total Planning and Public Protection	3,760	1,310	0	0
Facilities, Assets and Housing				
Agricultural Estates	293	140		
Asbestos	351	50		
DDA works/Equalities	42	20		
Property Block Allocation	650	1,050		
Fire Risk Assessment Works - Public Buildings	28	20		
Asset Energy and Carbon Efficiency Programme	60			
Essential H & S Works (capital receipts)	20			
Energy Efficient Lighting schemes	65			
Radon Gas Exposure Monitoring	5			
Brighton Road Office Closure	313			
Haul Road, Prestatyn - Informal Wildlife Area	10			
Health and Safety Works - School Kitchens		46		
Public Conveniences Refurbishment Programme		60		
Total Facilities, Assets and Housing	1,837	1,386	0	0
Business Improvement and Modernisation				
ICT Strategy - Phase 2	822	277	242	171
Town and Area Plans	142			
Total Business Improvement and Modernisation	964	277	242	171
Community Support Services				
Minor Adaptations, Community Equipment and Telecare	248	220		
PARIS Enhancements	19	40		
Cefndy Healthcare Investment		103		
Cysgod y Gaer - Biomass		127		
Extra Care - Denbigh	19	80		
Extra Care - Corwen	1			
Total Community Support Services	287	570	0	0
Legal, HR and Democratic Services				
Legal Estate Improvement project		21		
Rhyl Resister Office - Relocation to Rhyl Town Hall	50	45		
County Hall, Ruthin - Improvements to Council Chamber	103			
Total Legal, HR and Democratic Services	153	66	0	0
Contingency	184	500	500	500
Total Capital Plan Services	38,936	26,018	1,679	671

HOUSING REVENUE ACCOUNT (HRA) & HOUSING CAPITAL PLAN SUMMARY BUDGET 2017/18

Introduction

At its meeting on 24 January 2017, Cabinet adopted the revenue budget and capital plan for the Housing Revenue Account. By adopting the budget, rent increases for dwellings and garages were agreed in accordance with rent setting policy with effect from Monday 3 April 2017.

Housing Revenue Budget

The 2017/18 HRA budget adopted by Cabinet is shown in the next page and has been calculated on the following basis:

- There have been 9 Right to Buy (RTB) Sales in 2016/17. The Business Plan has been tested with the assumption of no sales in future and there is no detrimental effect on the plan.
- 2 former council homes have been purchased during the year.
- A programme of new build has been assumed in the HSBP for planning purposes until specific schemes are delivered.
- **Welsh Government Rent Policy** - Welsh Government developed a policy for social housing rents that will be applied consistently by all social landlords and reflect the type; size; location and quality of the Landlord's properties. The mechanism for uplifting rents is based on the following:
 - Between 2015/16 and 2018/19, the annual uplift is CPI plus 1.5%, plus up to £2 per week for individual tenants, where a landlord is seeking to bring its average weekly rent within the 'target rent band' (Target rent is the Government's calculation of what average rents for housing association and council tenants should be.)
 - The only exception to this would be where CPI falls outside a range of between 0% and 4%. Where this occurs, a Ministerial decision will be required on the level of rent increase to be applied in that year

In December 2016 the Welsh Government confirmed the uplift as previously agreed. This means that the rent uplift is 2.5% (CPI + 1.5%) plus £2 (where applicable).
- The Housing Stock Business Plan remains both viable and robust and the assumptions made are prudent.

Housing Capital Plan

Capital spend has been included in the HSBP which ensure sufficient resources are available to continue to maintain this standard over the 30 year plan. The stock condition survey has identified repairs, maintenance and improvement costs for the next 30 years which have subsequently been built into the business plan.

HOUSING REVENUE ACCOUNT BUDGET 2017/18

2015/16 Final Outturn £		2016/17		2017/18
		Budget £	Forecast Out-turn £	Proposed Budget £
	<u>EXPENDITURE</u>			
2,225,141	Supervision & Management - General	2,418,597	2,437,483	2,503,284
370,100	Supervision & Management - Service Charges	427,271	423,968	399,870
593	Welfare Services	0	0	0
3,001,464	Repairs and Maintenance	3,191,157	3,838,281	3,883,526
5,597,298	Total Housing Management	6,037,025	6,699,732	6,786,680
6,001,985	Item 8 Capital Charges	6,016,334	5,981,681	6,601,569
1,405,066	Capital Funded from Revenue	1,821,480	1,703,061	1,709,824
0	Subsidy	0	0	0
-10,302	Provision for Bad Debts	134,050	34,118	80,888
12,994,047	Total Expenditure	14,008,889	14,418,592	15,178,961
	<u>INCOME</u>			
13,224,121	Rents (net of voids)	13,734,736	13,611,508	14,329,877
341,886	Service Charges	342,888	339,585	349,001
166,965	Garages	178,439	166,429	175,057
13,484	Interest on Balances & Other Income	10,100	11,891	10,355
13,746,456	Total Income	14,266,163	14,129,413	14,864,290
752,409	Surplus / Deficit (-) for the Year:	257,274	-289,179	-314,671
1,851,441	Balance as at start of year ~ General	2,603,850	2,603,850	2,314,671
2,603,850	Balance as at end of year ~ General	2,861,124	2,314,671	2,000,000

HOUSING STOCK BUSINESS PLAN 2016/17 - 2020/21

SUMMARY	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000
CAPITAL EXPENDITURE					
Planned Improvements	6,871	6,004	6,108	6,627	4,526
New Build	0	2,248	4,802	2,901	6,229
Acquisition of existing properties/land	3,838	1,325	0	650	0
Other improvements	475	480	489	770	785
	11,184	10,057	11,399	10,948	11,540
CAPITAL FUNDING					
Major Repairs Allowance	2,420	2,420	2,420	2,420	2,420
Usable Capital Receipts	177	20	1,100	0	0
Capital Funded From Revenue	1,703	1,705	1,053	1,245	785
Prudential Borrowing	6,884	5,912	6,826	7,283	8,335
	11,184	10,057	11,399	10,948	11,540
REVENUE EXPENDITURE					
Management ~ General	2,861	2,899	2,975	3,074	3,184
Repairs & Maintenance	3,838	3,878	3,929	4,005	4,151
Capital Funded From Revenue	1,703	1,705	1,053	1,245	785
Provision for Bad Debts	34	81	137	139	140
Capital Financing Costs	5,981	6,601	7,061	7,586	8,157
	14,417	15,164	15,155	16,049	16,417
REVENUE INCOME					
Rental Income	13,801	14,516	14,817	15,716	16,079
Voids	-191	-199	-203	-216	-221
Service Charges	340	349	352	356	360
Garage Income	166	174	178	183	189
Interest on Balances	12	11	11	10	10
	14,128	14,851	15,155	16,049	16,417
BALANCES					
Balance brought forward	2,604	2,315	2,002	2,002	2,002
Surplus / Deficit (-) For Year	-289	-313	0	0	0
Balance carried forward	2,315	2,002	2,002	2,002	2,002