

# **Budget Summary Report** 2023 to 2024

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#### **Introduction and Summary**

The purpose of this Budget Book is to highlight to Members, Officers and other interested parties, how Denbighshire County Council proposes to spend its Revenue and Capital budgets. It will also give details of the Housing Revenue Account and the Housing Capital Budget for 2023/24.

The information presented in this booklet provides details of the direct costs of services which are under the control of budget holders. As the Senior Leadership Team of the Council was restructured with effect from 1 April 2023 the information is for one year only. The 2023/24 budgets include items that have yet to be apportioned to services such as some inflationary contingencies and budgets to cover repairs and maintenance spend.

The Council's financial strategy is laid out in the Medium Term Financial Plan (MTFP).

This is a rolling three-year financial strategy and helps provide the context for the current year's activity.

#### Welsh Government (WG) Settlement 2023/24

The Provisional Local Government Settlement for 2023/24 was received by the Council on 14 December 2022 and resulted in a positive settlement of +8.2%, compared to the Welsh average position of +7.9%. The Final Settlement received on 28 February 2023 confirmed this position. Within the announced figure Welsh Government have advised that there are a number of new responsibilities, not all of which have clear funding consequential within the data. Those expectations that we are required to fund include the following:

- All pay increases for both teaching and non-teaching posts are included within the RSG.
- The responsibility to pay both our own Social Care and the private sector Social
   Care sector the Real Living Wage.

The draft settlement includes a slightly increased indicative average settlement increases of 3.0% for 2024/25. Although this is very welcome from a planning perspective, it does represent a real terms decrease in funding when inflationary pressures are taken into account. It is clear that difficult decisions will continue to be required over the coming years.

The Final Settlement showed an increase in capital funding of £1.026m to £6.129m.

#### Revenue Budget 2023/2024

At the Council meeting on the 31 January 2023 members considered and approved Cabinet's budget proposals and resulting impact on Council Tax for next financial year.

The main features of the proposal included:

- A positive settlement of +8.2% in the Council's Local Government revenue settlement from Welsh Government.
- There were no 'transfers in' included in the draft settlement.
- Pay pressures (including net impact of decrease in National Insurance) of £3.269m
- Price and energy inflation of £2.897m this includes the latest energy increase estimates received on the 22nd December (increase of £2.6m)
- Fire Service Charge of £535k
- Allowance for increase in Council Tax Reduction Scheme of £350k
- Schools inflationary pressures are recognised amounting to £3.936m
- Schools demographic pressure of £310k
- £8.187m to recognise demand pressures and forecasts in Community Support
   Services as part of the Council's long term strategy to manage care budgets as well as recognising the agenda to ensure all care staff are paid the Real Living Wage
- £2.7m to recognise existing pressures in Education and Children's Services relating to Out of County Placements and Recoupment.

- £1m pressure to meet the increased costs within School Transport which is becoming evident in the monthly monitoring
- Increase in insurance costs relating to impact of inflation of £150k
- Investment in priorities amounting to £500k:
  - Further investment in Carbon Zero Project of £134k for additional staff to undertake the necessary work. The programme proposes to use the existing allocation of prudential borrowing to fund capital spend in 2023/24 due to underspends over the last two years.
  - Increased Investment in Highways Capital Programme as proposed by Council (£4m capital) – requires an estimated £235k in Capital Finance Budget
  - This leaves £131k which it is proposed will be used in year to continue to fund capital projects in year (e.g. those that were brought forward by the Horizon Scanning exercise or that come out of the new Capital Plan) - £131k would equate to capital investment of c.£2.2m.
- Service non-strategic pressures of £1.282m pressures and requirements for investments identified by services themselves.

The pressures identified above amount to £25.116m. A draft settlement of around 14.5% would have been required in order to fund all these pressures. The net +8.2% settlement generates £14.231m additional revenue leaving a funding gap of £10.885m. The following items are included in the proposals in order to bridge that gap:

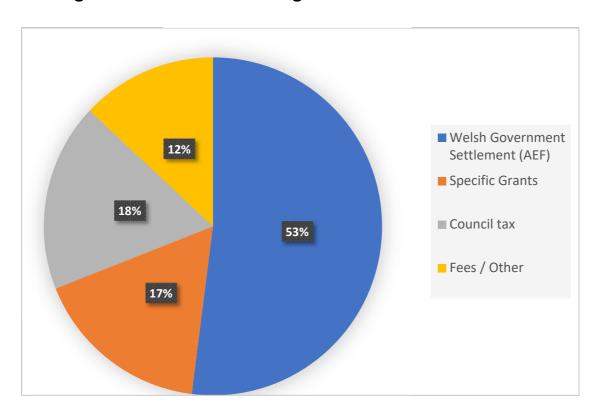
- There are savings in the Capital Financing Budget amounting to £1.067m these
  do not reflect reductions in the capital programme but an increase use of cash and
  delays to some projects.
- Corporate contingencies relating to the unused element of the Covid Contingency put aside as part of last year's budget process amounting to £1.2m.
- The impact of the triennial actuarial review of the Clwyd Pension Fund means that the Council now finds itself in a position of a small surplus instead of a significant

deficit that required repaying. This results in a saving of £3.828m.

- The savings from bringing the Revenues and Benefits Service back in house are now confirmed and a further £300k can be released.
- Services were asked to identify 1% savings/efficiencies and were able to identify £961k of savings as summarised below:
  - Fees and Charges Income Budgets have been inflated in line with agreed
     Fees and Charges policy which increases external income by £423k
  - Savings involving some element of service change amount to £371k
  - Technical budget reductions which have no impact on service delivery amount to £167k
- Schools were also asked to plan for 1% efficiencies which amount to £816k.
- It is recommended that the Council Tax increases by 3.8% which, along with minor changes to the Council Tax Base, will generate £2.713m additional revenue. This level is at the lower end of indicative increases across Wales. It is also lower than the average of 4.35% over the last four years.

The gross revenue budget for 2023/24 is £354.119m. The Council will generate or receive £44.065m in fees and charges and other income and receive £59.261m in specific grants, leaving a net revenue budget of £250.793m to be met from the Welsh Government and Council Tax payers. The Revenue Support Grant (RSG) for 2023/24 is £156.587m and the Council's allocation from the National Non Domestic Rating (NNDR) pool is £31.437m, giving a total Aggregate External Finance figure of £188.024m. The expected yield from Council Tax is £62.769m. The budget of £250.793m is £2.631m above the Standard Spending Assessment of £248.162m – the Welsh Government's estimate of what is needed to provide a 'standard level of service'.

### Denbighshire Revenue Funding 2023 / 2024



The build-up for the budget is as follows:

Area of revenue	Percentage
Welsh Government Settlement (AEF)	53%
Specific Grants	17%
Council tax	18%
Fees / Other	12%

#### Budget areas and their financial allocations

Budget area	Financial allocation
2022 / 2023 Base Budget	233,696,000
Protection and Inflation	7,206,000
Service Pressures	10,687,000
Schools Budget Increase	5,246,000
Grants now included within or transferred out of the settlement	148,000
Investment in priorities and contingencies	1,782,000
Contingency	-1,000,000
Service-specific savings and efficiencies	-6,972,000
Net Revenue Budget 2023 / 24	250,793,000

Appendix 1 shows the summary revenue budget by service for 2023/24 with the following pages giving a more detailed breakdown of each service.

#### **Balances**

The Council has built up general balances of £5.5m at 31st March 2023, as well as a prudent level of specific reserves. The 2023/24 budget has been set without using cash reserves. This will be reviewed as part of the ongoing annual budget process. The use of cash would have to be recovered over future years but can and has been used to smooth the impact of funding reductions in a planned way.

#### **Council Tax**

This year elected members agreed a Council Tax increase of 3.80%. Council Tax payable for each property band for services provided by Denbighshire County Council is detailed below:

Tax Band	2023/24	2022/23
Α	£1,023.57	986.11
В	£1,194.16	1,150.46
С	£1,364.76	1,314.81
D	£1,535.35	1,479.16
Е	£1,876.54	1,807.86
F	£2,217.73	2,136.56
G	£2,558.92	2,465.27
Н	£3,070.70	2,958.32
I	£3,582.48	3,451.37

#### Capital Plan 2023/24

The Council has to account for its investment in its fixed assets separately from the day to day running of the organisation. Capital projects will buy, repair, refurbish and develop assets so they can continue to be used in the future.

The final Capital Settlement for 2023/24 showed an increase in capital funding of £1.026m to £6.129m. This increase in specific Grant Funding needs to be seen in the context of year-on year reductions in capital investment in previous years from the Welsh Government meaning that the Council still has to continue to rely on its own resources to invest in key projects and local priorities. This means earmarking resources to generate cash, using prudential borrowing or even selling assets to generate receipts.

Each year the Council produces a 3-year capital plan that details where it is likely to spend its funds. Every bid for capital resources is reviewed by the Capital Scrutiny Group (a group made up of elected members and senior officers) before being considered for inclusion in the Capital Plan. The Capital Plan for 2022/23 to 2025/26 was agreed by Council at its meeting on 28 February 2023. The Capital Plan summary is shown on Appendix 2.

#### **Housing Stock**

The Council has two roles in housing. The first is a statutory role to address homelessness in the County. The second is as the landlord of the Council's housing stock of approximately 3,306 dwellings. While the homelessness budget is included in the Council's general revenue budget, the housing stock has to be accounted for separately.

The budget for the housing stock is held in the Housing Revenue Account (HRA). By law this must be kept completely separate from other services. Council Tax cannot be used to fund any HRA expenditure nor can housing rents be used for anything other than housing services. The 2023/24 HRA Budget was approved by Cabinet on 13 December 2022. It is estimated it will spend £19.302m, funded by housing rents of £17.659m other income of £721k and the use of general balances of £992k. The housing capital plan for 2023/24 totals £19.537m to be spent on improving the housing stock, investment in acquisitions and new builds and other improvements.

The current Housing Stock Business Plan assumes a balance of £750k is maintained over the mid-term to mitigate against any future risks. This level of retained balance equates to 4% of the annual revenue turnover and is deemed prudent and sensible in the current economic climate, allowing some scope in the event of any unforeseen circumstance arising over the short to mid-term of the Plan. Maintaining the balance at a manageable level reduces the need to extend the current level of borrowing with the resultant savings in annual capital financing costs. This strategy also allows for further scope in future years of the Plan to extend the borrowing requirement if needed.

The Council achieved the Welsh Housing Quality Standard to all the Housing Stock in September 2014. Capital spend has been included in the HSBP which ensures sufficient resources are available to continue to maintain this standard over the 30-year plan. The stock condition survey has identified repairs, maintenance and improvement costs for the next 30 years which have subsequently been built into the business plan. However, we are anticipating a significant increase in required standards as we aim for Net Zero. No budget has been allocated for this yet and longer term funding levels remain unknown.

A summary of the Housing Revenue Account is included in this Budget Book.

#### Conclusion

The aim of the budget process is to ensure that the Council delivers a balanced budget.

The uncertainty over the level of financial settlements in recent years has made financial planning in already difficult circumstances even more challenging.

Although recent increases in the funding received from Welsh Government is welcome, the settlement fail to keep pace with the pressures facing local authorities in Wales and therefore are effectively a reduction in funding in real terms. Schools and social care represent the most significant elements of the Council's budget and the cost of these is growing beyond the resources available. Pressures are also growing in other areas. While the Council will always endeavour to be more efficient to save money it is no longer possible to address the funding gap through efficiency savings alone and a careful balance between service savings and local taxation has to be struck. At the time of setting the budget the Medium Term Financial Plan shows a saving requirement of £6.4m in 2024 and £7.5m the following year. This will have a significant impact on the future shape of the Council and the services it delivers.

It is likely that future local government funding settlements will fail to keep pace with inflationary pressures which results in a real terms reduction in funding. Whilst there is uncertainty about the precise levels of reduction each year, it is inevitable that some hard decisions will have to be taken to ensure the Council lives within its means and continues to deliver its priorities. However, the Council's record of delivery in identifying and achieving savings while managing reserves and balances carefully results in a high degree of confidence that the Council will continue to deliver effective services while providing some investment in Council Priorities during this challenging period.

The Council has a 3/5 Year Budget Process and Medium Term Financial Plan to ensure that the Council is in the best shape possible to meet the challenge. The process is

reviewed and refined on an annual basis and the key aspects and aims of the Budget Process for 2024/25 and beyond include:

- Capture service based budget pressures (under £100k)
- Identify key strategic budget pressures (over £100k)
- Identification of Service Efficiency Targets
- 5-year Savings Plan concentration on key projects identified during the budget process last year
- Invest to Save Fund to help pump prime efficiency projects
- Communications and Engagement Plan

The co-operation and hard work of officers and members in preparing the budget is gratefully acknowledged.

#### **Steve Gadd**

**Head of Finance and Audit (Section 151 Officer)** 

Department	Appendix 1: Departmental Budget Summaries	2023/24
Education and Children's Services         21,466,264           Schools         84,439,972           Corporate Support: Performance, Digital & Assets         7,682,286           Corporate Support: People         4,080,714           Finance and Audit         2,969,760           Highways & Environmental Services         17,359,276           Planning, Public Protection & Countryside         11,759,580           Community Support Services         51,522,717           ADM - Leisure Residual Budgets         3,401,887           Total services         207,391,402           Corporate & miscellaneous         22,094,545           Precepts & levies         6,064,034           Capital financing         15,242,556           Total Council budget         250,792,537           Working Denbighshire         21,135           Community Resilience Team         98,399           Archives Service         218,610           Libraries & One Stop Shops         1,194,751           Libraries & One Stop Shops         1,194,751           Home Library Service         26,055           Bibliography         21,145           One stop shops         398,739	Department	
Schools       84,439,972         Corporate Support: Performance, Digital & Assets       7,682,286         Corporate Support: People       4,080,714         Finance and Audit       2,969,760         Highways & Environmental Services       17,359,276         Planning, Public Protection & Countryside       11,759,580         Community Support Services       51,522,717         ADM - Leisure Residual Budgets       3,401,887         Total services       207,391,402         Corporate & miscellaneous       22,094,545         Precepts & levies       6,064,034         Capital financing       15,242,556         Total Council budget       250,792,537         Housing & Communities       250,792,537         Working Denbighshire       21,135         Community Resilience Team       98,399         Archives Service       218,610         Libraries & One Stop Shops       1,194,751         Libraries & One Stop Shops       1,194,751         Libraries (Appel)       36,659         One stop shops       398,739	Housing & Communities	2,708,946
Corporate Support: Performance, Digital & Assets         7,682,286           Corporate Support: People         4,080,714           Finance and Audit         2,969,760           Highways & Environmental Services         17,359,276           Planning, Public Protection & Countryside         11,759,580           Community Support Services         51,522,717           ADM - Leisure Residual Budgets         3,401,887           Total services         207,391,402           Corporate & miscellaneous         22,094,545           Precepts & levies         6,064,034           Capital financing         15,242,556           Total Council budget         250,792,537           Housing & Communities         250,792,537           Working Denbighshire         20,3724           Management and support         90,582           Working Denbighshire         21,135           Community Resilience Team         98,399           Archives Service         218,610           Libraries & One Stop Shops         1,194,751           Home Library Service         26,055           Bibliography         21,145           Y Capel         36,659           One stop shops         398,739	Education and Children's Services	21,466,264
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Service Area         2023/24           Management and support         90,582           Working Denbighshire         21,135           Community Resilience Team         98,399           Archives Service         218,610           Libraries & One Stop Shops         1,194,751           Home Library Service         26,055           Bibliography         21,145           Y Capel         36,659           One stop shops         398,739	Total Council budget	250,792,537
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Archives Service       218,610         Libraries & One Stop Shops          Libraries       1,194,751         Home Library Service       26,055         Bibliography       21,145         Y Capel       36,659         One stop shops       398,739	Working Denbighshire	21,135
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One stop shops 398,739	<b>5</b> , ,	
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	Total Libraries & One Stop Shops	1,677,349

Youth Service	602,871
Total Housing & Communities	2,708,946

#### **Education & Children Services**

Service Area	2023/24
Education	
Management & support	355,188
Core Staffing Team	269,854
Asset Management	166,032
Business Support	236,415
Modernising Education	75,301
Governor Support	2,383
School Reorganisation Costs	144,146
Education Support Management	35,752
ALN & Inclusion	2,856,497
Recoupment & OCC	513,595
SI & I Grants	386,626
School Improvement	1,550,296
Total Education	6,592,085
Children's Services	
Family Support Services	1,004,903
Looked after Children Services	9,431,663
Other Children's Services	464,330
Safeguarding & Reviewing	421,381
Service Strategy	3,257,874
Youth Offending	294,028
Total Children's Services	14,874,179
Total Education and Children's Services	21,466,264

### Schools

Service Area	2023/24
Schools - Delegated	89,100,450
Schools – Non delegated	
Primary	-1,673,215
Secondary	-2,991,655
Special schools	4,392
Total Schools – Non delegated	-4,660,478
Total Schools	84,439,972

### **Corporate Support: Performance, Digital & Assets**

Service Area	2023/24
Asset Management	
Management	181,971
Building Compliance	109,193
Development & Investments	45,561
Community Buildings	-29,449
Office Accommodation	1,093,049
School Facilities Management Section	5,831
Reception Facilities Management	36,510
Valuation & Estates	-401,701
Total Asset Management	1,040,965
Business Improvement and Modernisation	
BIM Management Team	195,335
Strategic Planning	254,232
Corporate Programme Office	36,603
Community Safety	32,701
Climate and Ecological Change	971,644
Total Business Improvement and Modernisation	1,490,515

ICT

Business Transformation and ICT management Service Delivery Support ICT Projects Digital Records Bureau	2,478,052 684,113 20,000 47,726
Total ICT	3,299,891
Property	5.450
Strategic Assets Facilities & Maintenance	5,150 1,482,856
Design & Construction	21,433
Health & Safety	170,928
Principal Property Manager	240,548
Total Property	1,920,915
Total Corporate Support: Performance, Digital & Assets	7,682,286
Corporate Support: People	
Service Area	2023/24
Destination Marketing & Communication	
Corporate Communication	443,958
Llangollen International Eisteddfod	1,000
Tourism	240,576
Public Engagement	168
Total Destination Marketing & Communication	685,702
Corporate Health & Safety	197,853
One Stop Shops	436,223
Legal and Democratic  Management & Support	145,730
Administration	493,066
County Solicitors	685,319
Civics	4,950
Translation	150,000
Procurement	238,740
Registrar – births/deaths/mar	-31,607
Registration of electors  Total legal & democratic services	166,617 <b>1,852,815</b>
	1,002,010
Strategic Human Resources	

Management & Support         -125,189           Training         46,093           Occupational Health         -22,710           Employee Resources & Relations         930,442           Total strategic human resources         828,636           Access to Information         79,485           Total Corporate Support: People         4,080,714           Finance and Audit         2023/24           Audit         281,883           Corporate Finance         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2,969,790           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277           Coast	Service Area	2023/24
Occupational Health         -22,710           Employee Resources & Relations         930,442           Total strategic human resources         828,636           Access to Information         79,485           Total Corporate Support: People         4,080,714           Finance and Audit           Service Area         2023/24           Audit         281,883           Corporate Finance           Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Management & Support	-125,189
Employee Resources & Relations         930,442           Total strategic human resources         828,636           Access to Information         79,485           Total Corporate Support: People         4,080,714           Finance and Audit           Service Area         2023/24           Audit         281,883           Corporate Finance           Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2,969,790           Service Management         195,923           Stores         61,756           Depots         2277,556           Total Service Management         535,235           Strategic Highways         250,277	Training	46,093
Total strategic human resources         828,636           Access to Information         79,485           Total Corporate Support: People         4,080,714           Finance and Audit         Service Area         2023/24           Audit         281,883           Corporate Finance         141,383           Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2023/24           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         61,756           Total Service Management         535,235           Strategic Highways         250,277	•	•
Access to Information         79,485           Total Corporate Support: People         4,080,714           Finance and Audit         Service Area         2023/24           Audit         281,883           Corporate Finance         Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Revenues         1,368,805           Systems Support         308,753           Cost of Collection         477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         61,756           Total Service Management         535,235           Strategic Highways         2           Coast         250,277		•
Total Corporate Support: People         4,080,714           Finance and Audit         Service Area         2023/24           Audit         281,883           Corporate Finance         Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Revenues Support         308,753           Cost of Collection         477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2023/24           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Total strategic human resources	828,636
Finance and Audit           Service Area         2023/24           Audit         281,883           Corporate Finance         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2023/24           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Access to Information	79,485
Service Area         2023/24           Audit         281,883           Corporate Finance         141,383           Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,368,805           Revenues & Benefits         8           Revenues Systems Support         308,753           Cost of Collection         477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2023/24           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277           Coast         250,277	Total Corporate Support: People	4,080,714
Audit       281,883         Corporate Finance       141,383         Accounts       972,481         Exchequer       374,092         Total Corporate Finance       1,487,956         Revenues & Benefits       1,368,805         Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment       2023/24         Service Area       2023/24         Service Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways       250,277         Coast       250,277	Finance and Audit	
Corporate Finance         141,383           Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         2023/24           Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Service Area	2023/24
Treasurer & support         141,383           Accounts         972,481           Exchequer         374,092           Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment         Service Area         2023/24           Service Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277           Coast         250,277	Audit	281,883
Accounts       972,481         Exchequer       374,092         Total Corporate Finance       1,487,956         Revenues & Benefits       1,368,805         Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment         Service Area       2023/24         Service Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways       250,277         Coast       250,277	Corporate Finance	
Exchequer       374,092         Total Corporate Finance       1,487,956         Revenues & Benefits       1,368,805         Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment       2023/24         Service Area       2023/24         Service Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways       250,277	Treasurer & support	141,383
Total Corporate Finance         1,487,956           Revenues & Benefits         1,368,805           Systems Support         308,753           Cost of Collection         -477,637           Total Revenues & Benefits         1,199,921           Total Finance and Audit         2,969,790           Highways & Environment           Service Area         2023/24           Service Management           Management         195,923           Stores         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways           Coast         250,277	Accounts	972,481
Revenues & Benefits         Revenues       1,368,805         Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment         Service Area       2023/24         Service Management         Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways         Coast       250,277	Exchequer	374,092
Revenues       1,368,805         Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment         Service Area       2023/24         Service Management         Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways         Coast       250,277	Total Corporate Finance	1,487,956
Systems Support       308,753         Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment         Service Area       2023/24         Service Management         Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways         Coast       250,277	Revenues & Benefits	
Cost of Collection       -477,637         Total Revenues & Benefits       1,199,921         Total Finance and Audit       2,969,790         Highways & Environment       Service Area       2023/24         Service Management       Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways       Coast       250,277	Revenues	1,368,805
Total Revenues & Benefits  1,199,921  Total Finance and Audit  2,969,790  Highways & Environment  Service Area  2023/24  Service Management  Management  Management  195,923  Stores  61,756  Depots  Total Service Management  535,235  Strategic Highways  Coast  250,277	Systems Support	308,753
Total Finance and Audit  Pighways & Environment  Service Area  Service Management  Management  Stores  Depots  Total Service Management  Strategic Highways  Coast  2,969,790  2,969,790  2023/24	Cost of Collection	-477,637
Highways & Environment         Service Area       2023/24         Service Management       195,923         Management       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways       250,277	Total Revenues & Benefits	1,199,921
Service Area         2023/24           Service Management         195,923           Management         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Total Finance and Audit	2,969,790
Service Management         195,923           Management         61,756           Depots         277,556           Total Service Management         535,235           Strategic Highways         250,277	Highways & Environment	
Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways         Coast       250,277	Service Area	2023/24
Management       195,923         Stores       61,756         Depots       277,556         Total Service Management       535,235         Strategic Highways         Coast       250,277	Service Management	
Depots Total Service Management  Strategic Highways Coast  277,556 535,235		195,923
Depots Total Service Management  Strategic Highways Coast  277,556 535,235	Stores	61.756
Total Service Management 535,235  Strategic Highways Coast 250,277	Depots	•
Coast 250,277	·	•
Coast 250,277	Strategic Highways	
Bridges and Structures 351,972		250,277
	Bridges and Structures	351,972

Emergency Planning Flood Risk Management Highways Asset Management Rights of Way Street Works Total Strategic Highways	87,791 37,191 1,927,550 261,353 -176,908 <b>2,739,226</b>
Streetscene Management & Administration Streetscene North Streetscene South Winter Maintenance Total Streetscene	757,524 1,616,628 927,486 681,081 <b>3,982,719</b>
Service Improvement and Fleet Fleet Quality and Performance Total waste & fleet	-66,297 238,234 <b>171,937</b>
Works Unit Major Projects Group Street Lighting Total Works Unit	-76,565 1,157,254 <b>1,080,689</b>
Catering, Cleaning and Public Conveniences Building Cleaning Catering Public Conveniences Total Facilities	406,007 1,208,296 272,500 <b>1,886,803</b>
Waste Services Refuse Collection Waste Disposal Recycling Transfer Stations Trade Waste Garden Waste Service Waste Management and Administration Food Waste Trade Recycling Bulkies and Deliveries Total Waste Services	1,105,272 1,925,479 2,250,089 -96,349 -80,127 3,984 810,325 1,128,171 -55,122 -29,055 <b>6,962,667</b>

Total Highways and Environmental Services	17,359,276
Planning, Public Protection & Countryside	
Service Area	2023/24
Countryside, Culture and Heritage	
Countryside	1,200,863
Heritage	325,422
Total Countryside, Culture and Heritage	1,526,285
Traffic & Parking	
Traffic & Parking Management Parking Services	116,313
Highways Development Control	-805,255 51,600
Road Safety	323,516
Traffic Management	187,126
Total Traffic & Parking	-126,700
Transport	
Public Transport	528,326
School Transport  Total Transport	7,355,749 <b>7,884,075</b>
·	, ,
Economic & Business Development	344,717
Planning	
Housing Strategy	63,125
Housing Renewals  Management & Support	10,585
Development Plan & Policy	270,580 252,613
Conservation & Implementation	70,086
Development Control	86,285
Building Control	64,224
Land Charges Total Planning	-76,512 <b>740,986</b>
	. 10,000
Public Protection	
Management and Support	238,987
Food Safety	274,159
Community Enforcement  Health & Safety – Enforcement	-4,232 103,387
Public Health	214,829
Licensing	7,925
2.00.10.119	7,320

Service Area	2023/24
Trading Standards	253,292
Housing Enforcement	275,126
Parking Enforcement	-5,249
Culture	31,993
Total Public Protection	1,390,217
Total Planning, Public Protection & Countryside	11,759,580
Community Support Services	
Service Area	2023/24
Business Support and Communities	
WD & administration	803,795
Court of Protection	5,118
Customer Connections	112,648
Homelessness Prevention	4,316,147
Telecare Stores	249,221
Total Community and Business Support	5,486,929
Client Services	
Contract and Commissioning	923,641
Work Opportunities	661,604
Provider	1,481,857
Voluntary Organisations and Grants	383,919
2 In House CLS	229,650
Reablement	1,266,936
Supported Independent Living	14,926
Carers	400,292
Total Client Services	5,362,825
Localities	
Edge or Care	3,650
Locality North	12,527,529
Locality South	8,627,688
Single Point Of Access	112,335
Step Down and Reviewing	247,945
Talking Point	2,369
Total Localities	21,521,516

Service Area	2023/24
Mental health	3,500,819
Complex Disabilities	16,464,660
Safeguard, Substance Misuse	958,251
Total specialist services	20,923,730
Cefndy healthcare	79,000
Adult Central Services	-1,851,283
Total Community Support Services	51,522,717
ADM - Leisure Residual Budgets	
Service Area	2023/24
Premises	26,174
Management Fee	1,522,583
Service Level Agreements	418,218
Prudential Borrowing	1,434,912
Total ADM - Leisure Residual Budgets	3,401,887
Corporate & Miscellaneous	3,401,887
_	3,401,887 2023/24
Corporate & Miscellaneous	, ,
Corporate & Miscellaneous  Service Area	2023/24
Corporate & Miscellaneous  Service Area Council Tax Benefits	2023/24
Corporate & Miscellaneous  Service Area Council Tax Benefits Corporate Budgets	2023/24 11,161,200
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency	2023/24 11,161,200 236,167
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration	2023/24 11,161,200 236,167 488,205
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat	2023/24 11,161,200 236,167 488,205 184,229
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison	2023/24 11,161,200 236,167 488,205 184,229 25,542
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison Coroners	2023/24 11,161,200 236,167 488,205 184,229 25,542 181,243
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison Coroners Corporate Directors	2023/24 11,161,200 236,167 488,205 184,229 25,542 181,243 436,828
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison Coroners Corporate Directors Members	2023/24 11,161,200 236,167 488,205 184,229 25,542 181,243 436,828 1,184,574
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison Coroners Corporate Directors Members Elections	2023/24 11,161,200 236,167 488,205 184,229 25,542 181,243 436,828 1,184,574 26,660
Corporate & Miscellaneous  Service Area Council Tax Benefits  Corporate Budgets Contingency Economic Development and Regeneration Chief Executive – Secretariat Unison Coroners Corporate Directors Members Elections Corporate Emergency Planning	2023/24 11,161,200 236,167 488,205 184,229 25,542 181,243 436,828 1,184,574 26,660 1,500

Service Area	2023/24
Total Corporate Budgets	10,933,345
Total Corporate & Miscellaneous	22,094,545

### **Appendix 2: Denbighshire County Council Capital Plan 2022/23 – 2025/26**

### **General Capital Plan**

Budget	2022/23 Original Estimate	2023/24 Latest Estimate	2023/24 Latest Estimate	2024/25 Latest Estimate	2025/26 Latest Estimate
Capital expenditure					
Total est. payments – other	25,658	22,464	47,078	618	239
Total est. payments – major projects					
Housing improving grants	1,303	1,500	1,872	0	0
Highways Maintenance	4,713	4,713	5,209	0	0
Central Prestatyn Coastal Defence Scheme	496	16,420	9,952	7,618	8,028
Central Rhyl Coastal Defence Scheme	626	35,052	29,799	22,864	12,737
Rhyl Queens Market Redevelopment	3,662	2,848	2,709	175	0
Waste Service Remodelling	4,372	8,847	10,046	0	0
Contingency	0	500	578	0	0
Total	40,829	92,344	107,241	31,275	21,004

Capital financing					
External funding	26,922	21,253	37,224	693	139
Receipts & reserves	2,330	3,980	7,406	0	0

Budget	2022/23	2023/24	2023/24	2024/25	2025/26
	Original	Latest	Latest	Latest	Latest
	Estimate	Estimate	Estimate	Estimate	Estimate
Prudential borrowing	11,579	67,111	62,611	30,582	20,865
Unallocated funding	0	0	0	0	0
Total capital financing	40,831	92,344	107,241	31,275	21,004

### **Capital plan services**

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Capital programme summary				
Legal, HR and democratic services	28	0	0	0
Finance and Property	10,373	3,961	0	0
Planning and Public Protection	4,594	3,327	0	0
Business Improvement and Modernisation	244	200	350	0
Community Support Services	1,498	240	0	0
Highways and Environmental Services	23,290	64,170	27,038	13,420
Education and Children Services	14,261	7,078	0	0
Contingency	764	0	0	0
Total Service Summary	55,052	78,976	27,388	13,420

#### **Legal, HR and Democratic Services**

Relocation of Coroners Accommodation, County Hall, Ruthin

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Relocation of Registration Service to County Hall, Ruthin	26			
Total Legal, HR and Democratic Services	28	0	0	0
Finance and Property				
Agricultural Estates	135	50		
Property, Capital Maintenance Works - Block Allocation	1,705	10		
Fire Risk Assessment Works - Public Buildings	137	331		
Asbestos	188	427		
Equalities	103			
Reduction in Carbon Emissions from Council Assets	390	257		
Electric Vehicle Infrastructure - Public Charging Points	213			
Energy Efficiency/Reduction at Ysgol Dinas Bran	52			
Energy Efficiency/Reduction at Pavilion Theatre, Rhyl	616			
Energy Efficiency/Reduction at County Hall, Ruthin	209			
Corporate Fleet Electric Vehicle Charging Infrastructure Phase 1	770			
Corporate Fleet Electric Vehicle Charging Infrastructure Phase 2	759			
County Hall Improved Utilisation - Upgraded Building Management System	10			

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
County Hall Improved Utilisation - Relocation of Y Bont	2			
Corwen Pavilion Development		18		
Gypsy and Traveller Site Accommodation - feasibility		20		
Rhyl, Queen's Building Redevelopment	4,041	2,848		
West Rhyl Regeneration Area Ph.2 (3-23 Edward Henry Street)	932			
Rhyl former Post Office - Car Park				
Land acquisition at Glan Elwy	111			
Total Finance and Property	10,373	3,961	0	0
Planning, Public Protection and Countryside Services Housing Improvement Grants	1,564			
Enable 2022-23	200			
Town Centres Covid Response - Grant Assistance	38			
Rhyl Town Centre Gateway Ph. 1 - Acquisition of 123-131 High Street	126			
Crown Hotel, Denbigh	42			
Traffic and Car Parks	504			
Local Transport Fund	239			

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Active Travel Fund	500			
Woodland Creation on land owned by the Council phases 1 & 2	594			
Allotment Support Grant	56			
Clwyd South UK Gov Levelling Up Fund	731	3,327		
Total Planning, Public Protection and Countryside Services	4,594	3,327	0	0
Business Improvement and Modernisation ICT Strategy Phase 2	244	200	350	
Total Business Improvement and Modernisation	244	200	350	0
Community Support Services	210	240		
Minor Adaptations, Community Equipment and Telecare	210	240		
Sub - Regional Children's Residential Assessment Centre. (Meadow Lodge)	1,288			
Total Community Support Services	1,498	240	0	0
Highways, Facilities and Environmental Services Highways Maintenance	5,603			
Highways Maintenance - Capital Displacement	5	500		

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Bridges	1,216	403		
Rights of Way	171			
Access Improvement Grant	64	78	78	
Rhyl Harbour/Marine Lake - Works to revetments	40			
Recovery from February 2020 Flooding	40			
Street Lighting	15			
Coastal Defence - Inspections and Essential Maintenance	188	200		
Prestatyn Coastal Defence - Outline Business Case	395			
Prestatyn Coastal Defence - Repairs to Open Stone Asphalt Revetment 2	4			
Prestatyn Coastal Defence - Construction Phase	267	16,420	4,773	4,633
Rhyl Central Coastal Defence - Outline Business Case	928			
Rhyl Central Coastal Defence - Construction Phase		35,052	22,187	8,787
East Rhyl Coastal Defence Scheme	2,333			
Flood Prevention Scheme - General	63	200		
Natural Flood Management in Denbighshire	947			
Vehicles, Plant & Equipment	1,000			

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Electric Taxis Green Fleet Pilot/Ultra Low Emissions Vehicles Transformation Fund	595			
Botanical Gardens, Rhyl - New Accommodation and Health & Safety Improvement Works	799	1,360		
Lon Parcwr Depot - Improvements to security and Depot Welfare	175			
Play Area Improvements - Year 1	166			
New Central Waste Depot, Denbigh	911			
Remodelling Waste Service	6,040	8,847		
Beach rake	58			
All Wales Play Accessibility	25			
Installation of Salt Barns at Corwen Depot	469	460		
Installation of Salt Barns at Lon Parcwr Depot	652	650		
Rhyl Green Infrastructure - Transforming Towns Funding	101			
Chewing gum removal machine	20			
Total Highways, Facilities and Environmental Services	23,290	64,170	27,038	13,420
Education and Children's Services Schools Capital Maintenance Block Allocation	5,648	2,327		
Universal Primary Free School Meals Phases 1 and 2	1,359	703		

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
School Workplace Transport	190	956		
Equalities	53	100		
Ysgol Emmanuel - Entrance Improvements	11	172		
Oaktree Centre - Expansion of 'Little Acorns' - WG Childcare Grant	978			
Ysgol Twm o'r Nant - Relocate Cylch Bodawen to Ysgol Twm o'r Nant - WG Childcare Grant	727	243		
Ysgol Dewi Sant - Relocation of 2 cylch groups - WG Childcare Grant	2	1,123		
Childcare Grants Small Grants Scheme	396			
Ysgol Penmorfa, Extension to Flying Start Accommodation	493			
21c Schools Band A - Ysgol Bro Dyfrdwy - New Area School (Final Retention)	33			
21c Schools Band A - Rhos Street and Ysgol Penbarras - Additional school yard	42			
21c Schools Band A - Ysgol Llanfair - New School (Final Retention)	31			
21c Schools Band A - Ysgol Carreg Emlyn - New School (Final Retention)	9			
21c Schools Band A - Rhyl, Christ the Word - New School	339			
21c Schools Band B - Ysgol Bryn Collen/Gwernant	197			
21c Schools Band B - Ysgol Pendref	126			
21c Schools Band B - Denbigh High School	156			
21c Schools Band B - Ysgol Plas Brondyffryn	1,704	536		

Budget	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000
Rhyl Youth Centre - Refurbishment Works	226			
Ysgol y Castell, Rhyl - Classroom Extension	2	479		
Community Focused Schools Grant	688			
Brookhouse s106 funding allocation	75			
Learners with Additional Learning Needs	522			
Hydrotherapy pool, Ysgol Tir Morfa	165	439		
Prestatyn High School Prudential Borrowing schemes	89			
Total Education and Children's Services	14,261	7,078	0	0
Contingency	764			
Total Capital Plan Services	55,052	78,976	27,388	13,420

#### **Appendix 3: Housing Revenue Account & Housing Capital Plan**

#### Introduction

At its meeting on 13 December 2022, Cabinet adopted the revenue budget and capital plan for the Housing Revenue Account. By adopting the budget, rent increases for dwellings and garages were agreed in accordance with rent setting policy with effect from Monday 3 April 2023.

#### **Housing Revenue Budget**

The 2023/24 HRA budget adopted by Cabinet is shown in the next page. The budget has been calculated to ensure we can deliver our revenue services, the capital investment programme to maintain the quality standard of our homes and develop our new build programme.

We are anticipating significant additional costs in future years due to expected new decarbonisation standards for our existing stock. All social landlords in Wales are anticipating additional funding from WG to support this.

#### **Welsh Government Rent Policy**

Welsh Government developed a policy for social housing rents that will be applied consistently by all social landlords and reflect the type; size; location and quality of the Landlord's properties. Given the significant rise in UK inflation (CPI) to 10.1%, for 2023/24, the Minister has agreed to a maximum rent increase of 6.5% in conjunction with some additional commitments being agreed with the housing sector. These include no evictions due to financial hardship and providing targeted support for households, these are matters which we can commit to. The Minster's decision is a maximum and for Denbighshire we are proposing to increase our weekly rents by 5%. Therefore, in summary –

- The overall total increase across all stock is 5%.
- The average weekly rent will be £102.31.
- The average weekly rent increase will be £4.87.

As part of the WG rent policy the Council will be required to ensure that any rent increase considers affordability for tenants, value for money and an assessment of cost efficiencies. Information on this can be seen below.

#### **Housing Capital Plan**

As part of the budget process it is necessary to review the Housing Stock Business Plan and this is achieved through a due diligence exercise on an ongoing basis to review the assumptions used and to validate the robustness of the financial model. In addition, the review undertakes a sensitivity analysis.

The current Housing Stock Business Plan assumes a minimum balance of £750k is maintained over the mid-term to mitigate against any future risks.

The HSBP maintains borrowing to fund capital works such as the new build and improvement programmes. The level of borrowing is closely monitored as this is related to annual capital financing costs. All Council's in Wales have reached agreement with Welsh Government to remove the borrowing cap from HRA's as per the Deed of Termination of HRA Subsidy Voluntary Agreement 20th March 2019. This repealed the previously agreed cap introduced by the Housing Act 2014 settlement payment.

Local Authorities in Wales are still required by Regulation to have regard to the

Prudential Code when carrying out their duties under Part 1 of the Local Government Act 2003. Therefore, any borrowing undertaken by LHAs following the abolition of the borrowing cap will continue to be "unsupported" and any increase is for Local Authorities to manage within their existing resources.

### Housing Revenue Account - Budget 2023/24

Budget	2022/23 Original Budget	2022/23 Projected Outturn (M9)	2023/24 Proposed Budget
Expenditure:			
Supervision & Management – General	2,734,769	2,832,990	3,080,891
Supervision & Management – Service Charges	580,003	586,009	637,109
Repairs and Maintenance	5,327,541	5,540,000	6,023,000
Total Housing Management	8,642,313	8,959,000	9,741,000
Item 8 capital charges	6,631,000	6,327,000	7,471,000
Capital funded from revenue	1,831,000	1,701,102	1,808,102
Capital Funded from Revenue - AHG	135,000	134,898	135,000
Provision for bad debts	345,000	145,000	147,000
Total Expenditure	17,584,313	17,267,000	19,302,102
Income:			
Rents (net of voids)	16,862,000	16,677,000	17,659,000
Service charges	397,000	362,000	383,000
Garages	182,000	184,408	195,000
Affordable Housing Grant	135,000	134,898	135,000
Interest on balances & other income	5,000	10,000	7,750
Total income	17,581,000	17,368,306	18,379,750
Surplus / Deficit (-) for the Year:			
General Balances	1,827,687	1,802,409	885,750
Balance as at start of year ~ General	2,056,536	2,056,536	2,157,843
Earmarked Balances	-1,831,000	-1,701,102	-1,808,102
Balance as at end of year ~ General	2,053,223	2,157,843	1,235,491

### Summary

Area	2022/23	2023/24	2024/25	2025/26	2026/27
Capital Expenditure					
Planned improvements	14,139,000	9,249,000	9,572,000	9,908,000	10,156,000
New build construction	10,625,000	10,288,000	4,408,000	5,501,000	243,000
Acquisition of Properties	750,000	0	0	0	0
Other improvements	0	0	0	0	0
Total	25,514,000	19,537,000	13,980,000	15,409,000	10,399,000
Capital Funding					
Major Repairs Allowance	2,373,000	2,373,000	2,373,000	2,373,000	2,373,000
Usable Capital Receipts	70,000	895,000	0	0	0
Borrowing	15,000,000	12,000,000	10,500,000	5,000,000	5,000,000
Other Funding Sources	6,235,000	2,325,000	0	1,200,000	0
Capital Exp. funded by HRA	1,836,000	1,944,000	1,107,000	0	0
Total	25,514,000	19,537,000	13,980,000	8,573,000	7,373,000
Revenue expenditure					
Management	3,419,000	3,718,000	3,910,000	4,096,000	4,249,000
Repairs & Maintenance	5,540,000	6,023,000	6,336,000	6,639,000	6,889,000
Interest	3,070,000	3,465,000	3,743,000	3,858,000	3,848,000
Capital Financing Charge	3,257,000	4,006,000	4,604,000	5,128,000	5,377,000
Total	15,286,000	17,212,000	18,593,000	19,721,000	20,363,000
Revenue Income					
Gross Rental Income	17,056,000	18,057,000	19,168,000	19,531,000	20,287,000
Garages	184,000	195,000	201,000	207,000	211,000
Service Charges	362,000	383,000	395,000	407,000	415,000
Voids	-379,000	-398,000	-420,000	-426,000	-441,000
Bad Debts	-145,000	-147,000	-149,000	-150,000	-152,000
Interest on Balances	135,000	135,000	135,000	135,000	135,000
Total	17,213,000	18,225,000	19,330,000	19,704,000	20,455,000
Balances					
Surplus / Deficit (-) For Year	1,937,000	1,021,000	742,000	-13,000	95,000
Cap Exp funded by HRA	1,836,000	1,944,000	1,107,000	0	0
Balance Brought Forward	2,057,000	2,158,000	1,235,000	870,000	857,000
Surplus / - Deficit after CERA	101,000	-923,000	-365,000	-13,000	95,000
Balance carried forward	2,158,000	1,235,000	870,000	857,000	952,000